



STAFF REPORT
CITY OF BEVERLY HILLS

For the Planning Commission
Meeting of June 25, 2009

TO: The Planning Commission
FROM: Peter Noonan, AICP, Associate Planner *PN*
THROUGH: Jonathan Lait, AICP, City Planner *JL*
SUBJECT: **City of Beverly Hills General Plan – Draft Goals and Policies**
Discussion of Draft Goals and Policies for Public Services and Infrastructure.

EXECUTIVE SUMMARY

On May 27, 2009 the City Council endorsed a change in approach for completing the general plan update. The new approach amends the City's existing general plan document rather than adopts an entirely new document. Under the new approach, draft general plan goals and policies that have received broad community support proceed forward for adoption (Step One), while goals and policies relating to density and scale of development continue to be discussed by the Planning Commission and the community (Step Two).

This discussion is the first action under the new approach and will conclude the Planning Commission's initial review of draft goals and policies to be included in Step One. The set of goals and policies before the Planning Commission at this time address Public Services and Infrastructure. Final-draft goals and policies to be considered in the amendment process are tentatively scheduled for review before the Planning Commission in early August and again in late September of this year. A tentative review timeline is provided in the next steps section of this report and graphically represented in Attachment A.

BACKGROUND

In the summer and fall of 2008, the Planning Commission discussed and provided revisions to the final-draft general plan goals and policies during a series of study sessions and public hearings. The Planning Commission reviewed all final-draft goals and policies during that series of meetings except for goals and policies for public services and infrastructure.

The intent of this study session is to allow the Planning Commission the opportunity to discuss and provide revisions to the final-draft public services and infrastructure goals and policies.

NEXT STEPS

Once the Planning Commission has reviewed these goals and policies all final-draft goals and policies proposed for inclusion in Step One of the amendment process will have been reviewed. The next step in the amendment process will be to provide the Planning Commission with a strike-out and underlined version of all Step One goals and policies that incorporates the Planning Commissions comments and revisions and the list of draft implementation programs proposed to realize the draft goals and policies. It is expected that the Planning Commission will want additional time to review the language and revisions as well as the proposed implementation programs and so, this language will be handed out on July 9 (no discussion at that time) and a public hearing will tentatively be held to review the revised goals and policies and draft programs in early August. It is expected that handing out the revised goals and policies and draft programs in advance of the meeting will allow at least three-weeks for the Planning Commission to review the draft language and changes prior to discussion.

Planning Commission
Tentative Review Timeline
Step One General Plan Amendments

June 25	<ul style="list-style-type: none">• Review draft goals and policies for Public Services and Infrastructure.
July 9	<ul style="list-style-type: none">• Receive strike-out and underline version of all goals and policies and the draft implementation programs to be included in Step One.
Early August	<ul style="list-style-type: none">• Review strike-out and underline version of all goals and policies to be included in Step One.
Late September	<ul style="list-style-type: none">• Review final-draft goals and policies to be included in Step One.• Review FEIR.• Recommendation to City Council.

The Final Environmental Impact Report (FEIR) will also come before the Planning Commission in late September, coinciding with the Commission's review of the final-draft goals and policies and implementation programs. The draft EIR (DEIR) that was released in August of 2008 will be revised to address the City Council's change in approach from adopting an entirely new general plan document to amending the existing document. This will reiterate that the draft goals, policies and implementation programs included in Step One do not include changes in density and scale of development. It is anticipated that goals, policies and implementation programs included in Step One will not result in any traffic related impacts.

DISCUSSION

Before the Planning Commission are a series of goals and policies proposed to address the City Public Services and Infrastructure needs (Attachment B). These include the following topic areas:

- Mobility (circulation)
- Infrastructure and Utilities (water systems, sewer/ wastewater systems, storm drainage, solid waste, energy, telecommunications)
- Libraries
- Public Services (police, fire and human services, cultural resources)
- Park and recreation facilities
- Education

Draft language for public services and infrastructure goals and policies has previously been reviewed by the Planning, Traffic and Parking, Parks and Recreation and Public Works Commissions and has been presented to the City Council. The goals and policies related to education were also reviewed by the Beverly Hills School District. Feedback from these reviews has been incorporated into the draft goal and policy language that is before the Planning Commission at this time.

A brief description of the overall goal and policy theme for each topic area follows.

Mobility

Goals for mobility (circulation) within in the City address safety and efficiency of traffic flow while encouraging multiple choices for commuting including using mass transit, ride-sharing, walking, and bicycling.

The policies focus on reducing congestion and vehicle miles while improving pedestrian friendliness and preserving residential neighborhoods.

Infrastructure & Utilities

The draft goals and policies for infrastructure and utilities have been reviewed by the Public Works Commission and revisions have been incorporated.

Water Systems

Goals for the City's water system address security, treatment, distribution, storage, conservation and ensure that the costs of improvements are borne by those that would benefit.

The policies focus on maintaining the current water system, replacing aging facilities with new ones as needed, plus evaluating and upgrading the system to address potential shortages from the California State Water Project and the Colorado River. Implementation programs include periodic updates to the City's Urban Water Master Plan and its related capital improvement programs, continued use of the Metropolitan Water Districts rebate incentives program, water-efficient landscaping and retrofitting of existing multi-family housing to conserve water usage as well as public education on water conservation.

Sewer/Wastewater Systems

Goals for the City's sewer/wastewater system address maintenance, reducing costs, maximizing safety and water quality.

The policies call for continued oversight of new development to ensure that needs can be accommodated by the system, collecting fair-share costs as necessary to maintain system viability, together with maintenance and improvements to address these needs. The policies would continue programs that prevent release of hazardous waste.

Storm Drainage

Goals for the City's storm drainage address planning funding and maintenance to reduce pollutants and ensure water quality.

The policies call for maintenance and renewal of existing facilities, attainment of funding for maintenance and continued oversight of drainage in new development, and enforcement against illegal water discharges.

Solid Waste

Goals for solid waste are the maintenance of solid waste collection and disposal services in accordance with the California Integrated Waste Management Act of 1989 (AB 939), and pursuit of funding sources to reduce the cost of collection and disposal services in the City. The goals also include public outreach on source reduction, recycling, and composting to reduce the amount of waste material entering regional landfills.

The policies continue the current programs that ensure that collection and recycling is provided at adequate service levels.

Energy

Goals for energy address the orderly provision of an adequate and safe, supply of natural gas and electrical energy to support existing and future land uses within the City while minimizing energy consumption.

The policies require development to be contingent upon the availability of adequate energy infrastructure, and coordination with the utilities to ensure adequate infrastructure to meet existing and future development. Policies also promote continuing undergrounding of electrical distribution lines and the use of energy-saving technology for lighting and other purposes.

Telecommunications

Goals of telecommunications address the orderly provision of adequate, safe telecommunication for existing and future uses in the City.

The policies provide for continued expansion of cable, fiber optics, and other communication infrastructure and services. Development would not only be contingent on adequate telecommunication infrastructure, but would also require telecommunication infrastructure to be integrated into new office development.

Libraries

Goals for libraries address the provision of state-of-the-art facilities that meet the learning and recreational needs of residents of the community through a variety of programs and library collections.

The policies support maintaining the highest level of customer service and providing accessibility to the libraries collections including developing a plan for implementing state-of-the-art technologies.

Public Services

Goals for public services include Police and Fire Departments with high-quality and adequate service levels for residents, visitors, and businesses as well as the provision of cultural resources and human services that meet the needs of existing and new residents.

Police policies provide for the continued efforts of the City's police force in providing quality service to be known as one of the safest communities in Southern California.

Fire Services policies provide for coordinated fire protection and emergency medical services that serve all areas of the City to protect lives and property and mitigate fire related emergencies, life safety hazards, and even natural disasters.

Cultural Resources Policies provide for the continued programming of cultural venues and the expansion of performance spaces.

Human Services Policies provide for information, referral, and access to service in providing quality human services.

Parks and Recreation Facilities

Goals for the City's Park and Recreation Facilities address providing for the needs of residents, preservation and improvement of existing facilities and maximizing the use of resources.

Policies provide for the preservation and enhancement of open space and recreational facilities, promotion of new parks to National Recreation and Parks standards, guarding against the loss of park lands and open space, promotion of temporary uses and assurance that the City's identifying tree canopy is maintained. Additional policies reinforce the need for recreational programs available to persons of all ages and abilities and promote the maintenance of existing amenities and the coordination of joint use agreements to increase the amount of park space available to residents.

Education

Goals for Education address the provision of high-quality education in facilities that support the community and neighborhood environment.

Policies provide for the continuance of high quality education in facilities that are well maintained and provide opportunities for life-long learning. Opportunities to enhance relationships between the City and the School District are encouraged.

RECOMMENDATION

Staff asks the Planning Commission to review and provide comments and revisions to the draft goal and policy language for public services and infrastructure.

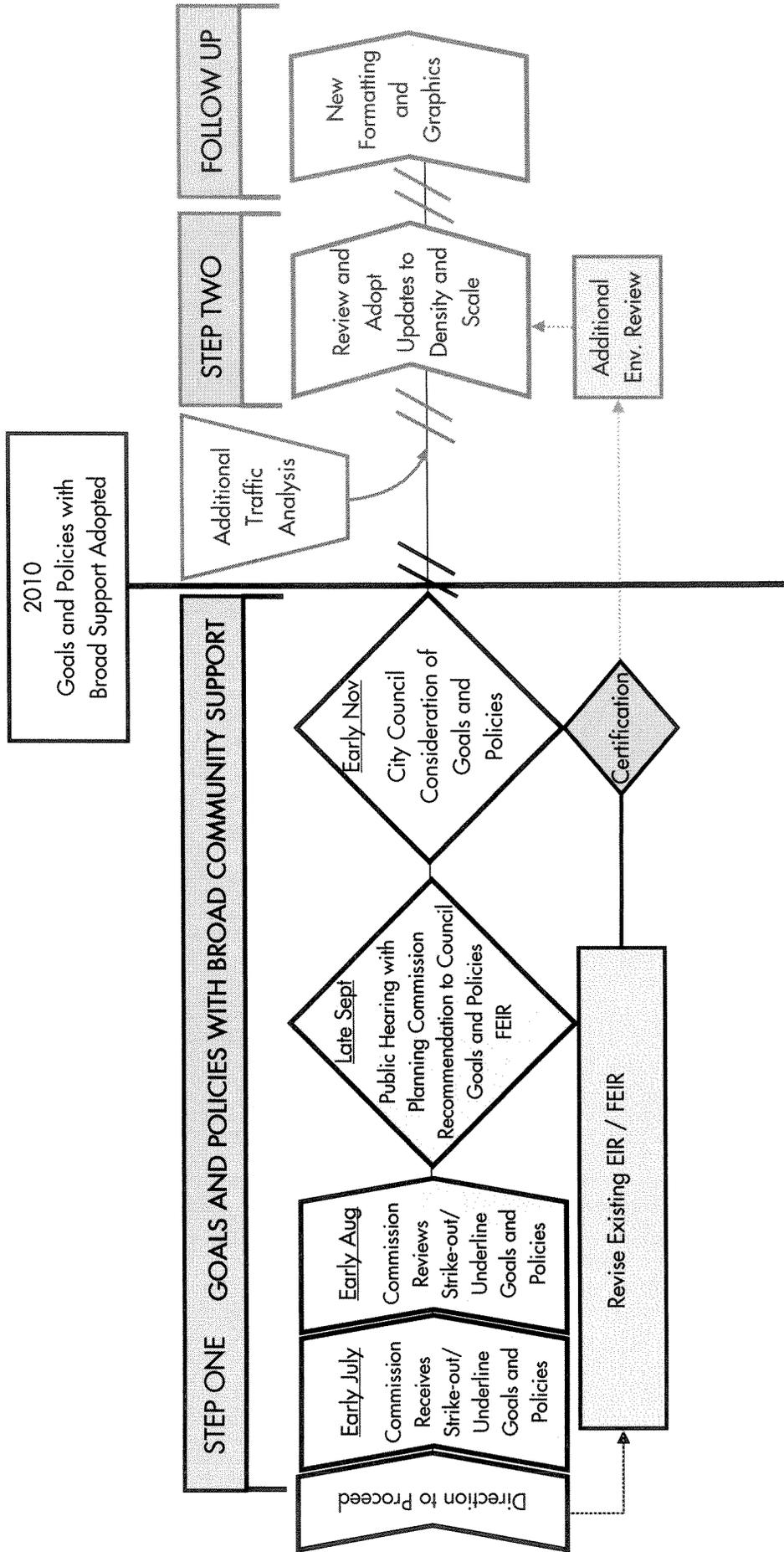

PETER NOONAN, AICP

Attachments:

- Attachment A – Tentative review timeline
- Attachment B – Draft Goals and Policies for Public Services and Infrastructure

AMENDING THE GENERAL PLAN

Timeline (tentative)



Goal M 1	Circulation System. Provide a safe and efficient roadway circulation system within the City.	
M 1.1		Roadway Improvements. Study and implement opportunities for improving traffic flow on City roadways during Peak hours, such as on North Santa Monica Boulevard. Work collaboratively with regional agencies and adjacent jurisdictions to coordinate interface with adjacent segments of North Santa Monica Boulevard. <i>(Imp. 3.7)</i>
M 1.2		Intersection Improvements. Study and implement opportunities for capacity improvements at City intersections, such as the intersection of Wilshire Boulevard and North Santa Monica Boulevard to improve traffic flows along major roadways. Work collaboratively with regional agencies and adjacent jurisdictions to help improve the capacity at these intersections. <i>(Imp. 3.7)</i>
M 1.3		Advanced Signal Technologies. Implement advanced signal and intersection technologies that improve traffic flow and optimize traffic signal timing and coordination to reduce travel time and delay along major corridors. <i>(Imp. 3.7)</i>
M 1.4		Level of Service. Allow for flexible Level of Service (LOS). These standards address regional traffic growth through the City of Beverly Hills to promote transit ridership, biking, and walking, thereby reducing auto travel, air pollution, and energy consumption.
M 1.4a		<ul style="list-style-type: none"> ■ Strive to maintain operations on City roadways and intersections. Congestion may be accepted, provided that provisions are made to improve the overall system and/or promote non-vehicular transportation as part of a development project or a City-initiated project.
M 1.4b		<ul style="list-style-type: none"> ■ Strive to maintain operations on regional roadways. Regional roadways are defined as arterial facilities in which at least 25 percent of the vehicular traffic is passing through the City without an origin or destination in Beverly Hills. Traffic volumes and associated congestion on regional roadways are primarily the result of land use growth in surrounding jurisdictions and out the City's control. The City shall continue to improve operations along regional roadways, as feasible, such as implementing advanced signal and intersection technologies that improve traffic flow and optimize traffic signal timing and coordination to reduce travel time and delay.
M 1.4c		<ul style="list-style-type: none"> ■ Strive to maintain operations on roadways and intersections within multi-modal districts. Multi-modal districts are characterized as areas within the City served by frequent transit service, enhanced pedestrian and bicycle systems, and areas that include a combination of uses (commercial, retail, office or residential). This shall include the Business Triangle, areas within ½ mile walking distance of bus, subway and other major transit stops and stations, and designated commercial corridors.
M 1.4d		<ul style="list-style-type: none"> ■ The City recognizes that the above LOS standards may not be achieved on some roadway segments, and may also not be achieved at some intersections. On these roadways, the City shall ensure that improvements to construct the ultimate roadway system are completed, with the recognition that maintenance of the desired LOS may not be achievable. <i>(Imp. 3.7)</i>
M 1.5		Maintenance of Roadways. Provide regular maintenance and continue to improve operations on city streets while maintaining a minimum Pavement Condition Index (PCI) rating of 70. <i>(Imp. 3.7)</i>
M 1.6		Street Sweeping. Continue to conduct regular scheduled street sweeping, vegetation management, and re-striping on roadways and bikeways and respond in a timely manner to citizen requests regarding maintenance concerns. <i>(Imp. 3.7)</i>
Goal M 2	Transit. Development of a safe, comprehensive, and integrated transit system that serves as an essential component of a multi-modal mobility system within the City.	
M 2.1		Metro Subway Extension. Support the extension of the Metro subway extension along Wilshire Boulevard through the City with stations at Beverly/Rodeo and La Cienega to enhance transit service and increase transit ridership within the City and the West LA region. <i>(Imp. 3.7)</i>
M 2.1a		Linking Transit and Development. Encourage appropriate development around transit stops and stations. <i>(Imp. 3.7)</i>

M 2.2	Multi-modal Transit. Consider a variety of transit services including rail, light rail transit, bus rapid transit, trolleys (streetcars), enhanced buses, express buses, local buses, school buses, and neighborhood shuttles to meet the needs of residents, workers, and visitors. <i>(Imp. 3.7)</i>
M 2.3	Transit Design. Support a well-designed transit system to meet the mobility needs of residents and visitors including seniors, the disabled, and transit-dependent persons. <i>(Imp. 3.7)</i>
M 2.4	Interjurisdictional Cooperation. Work collaboratively with regional agencies and adjacent jurisdictions to improve transit service, accessibility, frequency, connectivity that results in increased ridership and fewer personal automobile trips. <i>(Imp. 7.1)</i>
M 2.5	Transit Frequency. Support increased frequency transit service and capital investments to serve high-density employment, commercial, residential, or mixed-use areas and activity centers. <i>(Imp. 3.7)</i>
M 2.6	Transit Priority Measures. Consider improvements in transit efficiency and travel times by implementing transit priority measures to help bypass congested areas, which may include transit signal priority, queue bypass lanes, and exclusive transit lanes. <i>(Imp. 3.7)</i>
M 2.7	Demand Responsive Service. Support the provision of demand-responsive service (e.g., paratransit) and other transportation services for those unable to use conventional transit. <i>(Imp. 3.7)</i>
M 2.8	Funding. Identify funding sources for local transit operating costs and improvements. <i>(Imp. 4.2, 4.3)</i>
M 2.9	Developer Contributions. Explore opportunities to require developer contributions for transit facilities and improvements. <i>(Imp. 4.1)</i>
M 2.10	Santa Monica Blvd. Improvements. Improve transit efficiency and travel times along North Santa Monica Boulevard including identifying improvements between the north/south roadways intersecting with North Santa Monica Boulevard. <i>(Imp. 3.7)</i>
M 2.11	Interconnected Transit System. Create an interconnected transportation system that allows a shift in travel from private passenger vehicles to alternative modes, including public transit, ride sharing, car-sharing, bicycling, and walking. Before funding transportation improvements that increase vehicle miles traveled, consider alternatives such as increasing public transit or improving bicycle or pedestrian travel routes. <i>(Imp. 3.7)</i>
M 2.12	Development Review. Review development projects in consideration of transit right-of-way needs. <i>(Imp. 2.2)</i>
Goal M 3	Neighborhood Traffic Management. An improved community character and quality of life in City neighborhoods through the implementation of traffic management techniques.
M 3.1	Neighborhood Traffic Control Measures. Incorporate traffic control measures in residential neighborhoods as part of proposed roadway improvement or development projects to mitigate traffic impacts to residents and reduce the negative impacts of motor vehicle traffic on quality of life. Require development projects to mitigate traffic impacts to residents and reduce the negative impacts of motor vehicle traffic on residential roadways. <i>(Imp. 3.7)</i>
M 3.2	Design of Traffic Calming Devices. Ensure that selected traffic management devices are appropriately designed with consideration to accessibility, drainage, underground utilities, adequate visibility, landscaping and the needs of emergency, sanitation, and transit vehicles and that the devices do not result in unintended consequences, such as increased travel times, emergency response times, or traffic diversions. <i>(Imp. 3.7)</i>
M 3.3	Assessment Districts. Investigate the feasibility of creating special assessment districts to fund improvements for neighborhood traffic management. <i>(Imp. 4.1)</i>
Goal M 4	Parking. A parking system that balances the goals of economic development, advanced ITS technologies, reduced travel through transportation demand management (TDM) measures, livable neighborhoods, sustainability, and public safety within the City.

	M 4.1	Parking Provisions. Ensure that adequate parking is provided for existing and future uses while considering shared parking opportunities, TDM plans, and availability of alternate modes of travel, based on the site's proximity to transit. <i>(Imp. 3.7)</i>
	M 4.2	Parking Master Plan. Prepare parking master plans to inventory existing parking supplies and demands and prioritize improvements. <i>(Imp. 3.7)</i>
	M 4.3	Parking Standards. Evaluate parking standards over time as increased transit services are provided, such as the Metro subway extension, to promote travel by alternate modes. <i>(Imp. 2.1, 3.7)</i>
	M 4.4	Parking Management. Implement parking management tools to meet short-term parking needs and maximize on-street parking turnover. <i>(Imp. 3.7)</i>
	M 4.5	Parking Permit Districts. Protect the residential character of the neighborhoods by maintaining the City's residential permit parking areas. <i>(Imp. 3.7)</i>
	M 4.6	Parking Costs. Manage parking costs to discourage single-occupant vehicle trips where parking supply is limited and alternative transportation modes are available. <i>(Imp. 3.7)</i>
	M 4.7	Shared Parking. Consider public-private partnerships to meet the City's parking demand. <i>(Imp. 2.1, 3.7)</i>
	M 4.8	Parking Area. Support measures that help to reduce the space required for parking and parking demand. <i>(Imp. 2.1, 3.7)</i>
	M 4.9	Parking Strategies. Examine a variety of parking strategies to maximize City resources and encourage alternative modes of travel within the City including congestion pricing programs, Parking Assessment Districts, extension of the In-Lieu Fee Program to commercial districts throughout the City, demand management studies, and programs for public education regarding parking programs. <i>(Imp. 3.7)</i>
Goal M 5		Intelligent Transportation Systems. An efficient transportation system that utilizes Intelligent Transportation Systems (ITS) to improve operations of existing and future facilities through advanced technologies, such as adaptive signal controls, real-time parking availability, and real-time transit information.
	M 5.1	ITS Program. Create an ITS program for the City that identifies implementation and operation of ITS in the City and prioritizes project needs. <i>(Imp. 3.7)</i>
	M 5.2	ITS Implementation. Implement ITS measures to achieve cost-effective improvements in transportation system performance and operations. <i>(Imp. 3.7)</i>
	M 5.3	Real-time Travel. Provide real-time travel and parking availability information for transportation system conditions and make the information available to users and operators. <i>(Imp. 3.7)</i>
	M 5.4	Traffic Coordination. Monitor and control traffic on city streets and coordinate traffic operations with other local agencies. <i>(Imp. 3.7, 7.1)</i>
Goal M 6		Transportation Demand Management. A reduction in single-occupant motor vehicle travel in the City through Transportation Demand Management (TDM) that ensures efficiency of the existing transportation network and promotes the movement of people instead of personal automobiles.
	M 6.1	Transportation Demand Programs. Encourage existing major employers to develop and implement TDM programs to reduce peak-period trip generation. <i>(Imp. 3.7)</i>
	M 6.2	Transportation Demand Measures. Utilize TDM measures to encourage and create incentives for the use of alternate travel modes. <i>(Imp. 3.7)</i>
	M 6.3	Transportation Demand Strategies. Identify trip reduction credits and consider reduced transportation impact fees for demonstrated commitment to TDM strategies. <i>(Imp. 3.7)</i>
	M 6.4	Transportation Demand Amenities. Encourage employers to provide transit subsidies, bicycle facilities (including changing/shower facilities), alternative work schedules, ridesharing, telecommuting, work-at-home programs, employee education, and preferential parking for carpools/vanpools. <i>(Imp. 3.7)</i>
	M 6.5	City Transportation Demand Management. Continue and expand a TDM program for City employees. <i>(Imp. 3.7)</i>
	M 6.6	Transportation Demand Funding. Study the feasibility of a citywide TDM program that would be funded by annual fees on new development. <i>(Imp. 4.1)</i>

	M 6.7	Multi-Modal Design. Require proposed development projects to implement site designs and on-site amenities that support alternative modes of transportation and consider TDM programs with achievable trip reduction goals as partial mitigation for project traffic impacts. <i>(Imp. 3.7)</i>
	M 6.8	Transportation Management Associations. Encourage commercial, retail, and residential developments to participate in or create Transportation Management Associations. <i>(Imp. 7.3)</i>
	M 6.9	Incentive Program. Provide incentives for and cooperation with public-private transportation partnerships to establish pilot programs. <i>(Imp. 3.7)</i>
Goal M 7		Pedestrians. A safe and comfortable pedestrian environment that results in walking as a desirable travel choice, particularly for short trips, within the City.
	M 7.1	Pedestrian Safety. Design and maintain sidewalks, streets, and intersections to emphasize pedestrian safety and comfort through a variety of street design and traffic management solutions. <i>(Imp. 3.7, 3.8)</i>
	M 7.2	Pedestrian Crossings. Provide well-marked pedestrian crossings at intersections and mid-block locations. <i>(Imp. 3.7)</i>
	M 7.3	Streetscape Enhancements. Update or prepare Design Guidelines that foster the enhancement of streets, sidewalks, and other public right-of-way with amenities such as lighting, street trees, benches, plazas, public art, or other measures to encourage walking. <i>(Imp. 3.6, 3.8)</i>
	M 7.4	Pedestrian Improvements. Design safe pedestrian routes by collaborating with community groups to identify and implement needed and desirable improvements. <i>(Imp. 7.3)</i>
	M 7.5	Pedestrian Network—Cohesive. Develop a cohesive pedestrian network of public sidewalks and street crossings that makes walking a convenient and safe way to travel. <i>(Imp. 3.7)</i>
	M 7.6	Pedestrian Network—Connections. Provide a continuous pedestrian network that connects buildings to each other, to the street, and to transit facilities. <i>(Imp. 2.1, 3.7)</i>
	M 7.7	Pedestrian Network—Private. Design access to new developments and buildings to encourage walking. <i>(Imp. 2.1, 3.7)</i>
	M 7.8	Pedestrian Access to Parking. Design new parking facilities to facilitate safe and convenient pedestrian access. <i>(Imp. 2.1, 3.7)</i>
	M 7.9	Americans with Disabilities Act. Prioritize projects and establish funding for implementing and improving pedestrian street crossings and installing curb ramps where needed to meet ADA specifications. <i>(Imp. 3.7, 4.2, 7.3)</i>
	M 7.10	Safe Routes to Schools. Participate in and implement recommendations of the Safe Routes to Schools Program. <i>(Imp. 3.7)</i>
Goal M 8		Bikeways. An integrated, complete, and safe bicycle system to encourage bicycling within the City.
	M 8.1	Bicycle Master Plan. Prepare a citywide bicycle master plan to determine desired improvements to the City's bicycle network including exploring opportunities where dedication may be required to connect regional pathways. Gather input from the community and provide bicycle education as part of the master plan preparation. <i>(Imp. 3.7)</i>
	M 8.2	Bikeway Facilities. Provide bikeway facilities that are appropriate to the street classifications and type, traffic volume, and speed. <i>(Imp. 3.7)</i>
	M 8.3	Bikeway Standards. Require all bikeways to conform to applicable federal and state design and maintenance standards. <i>(Imp. 3.7)</i>
	M 8.4	Bikeway Treatments. Seek innovative bikeway treatments to avoid conflicts between motorists and bicyclists. <i>(Imp. 3.7)</i>
	M 8.5	Bikeway Amenities. Require that new development projects (e.g., employment centers, educational institutions, and commercial centers) provide bicycle racks, personal lockers, showers, and other bicycle-support facilities. <i>(Imp. 3.7)</i>
	M 8.6	Bicycle Parking. Coordinate with transit operators to provide for secure short-and long-term bicycle parking at primary transit stations. <i>(Imp. 3.7)</i>

	M 8.7	Mobility Plan. Prepare a citywide bicycle and mobility plan that will establish bicycling as an option for short trips and allow bicycles to connect to mass transit. <i>(Imp. 3.7)</i>
	M 8.8	Bicycle Access. Require new development projects on existing and potential bicycle routes to facilitate bicycle and pedestrian access to and through the project, through designated pathways. <i>(Imp. 3.7)</i>
Goal M 9	Goods Movement. A safe and efficient movement of goods to support commerce within the City.	
	M 9.1	Truck Routes. Continue to designate truck routes to minimize the impacts of truck traffic on residential neighborhoods. <i>(Imp. 3.7)</i>
	M 9.2	Truck Impacts & Deliveries. Minimize noise and other impacts of truck traffic, deliveries, and staging in residential and mixed-use neighborhoods. <i>(Imp. 3.7)</i>
Goal M 10	Funding. Develop sufficient funding sources to construct and maintain the transportation facilities needed to achieve the City's mobility goals.	
	M 10.1	Capital Improvements Program. Identify transportation improvement projects for inclusion in the City's Capital Improvements Program and develop prioritization and timing for each project based on the City's mobility needs. <i>(Imp. 3.1)</i>
	M 10.2	Implementation of Mobility Improvements. Ensure the identified mobility system is provided in a timely manner to meet the needs of the community. <i>(Imp. 3.7)</i>
	M 10.3	Fair Share Costs. Assess fees on new development for all transportation modes and ensure that payment is collected for the fair share of the costs of new and enhanced facilities. <i>(Imp. 4.1)</i>
	M 10.4	Funding Sources. Develop new funding sources for maintenance of roadway, pedestrian, and bikeway facilities. <i>(Imp. 3.1, 4.2, 4.3)</i>
	M 10.5	Funding Measures. Utilize bonding and innovative funding measures to fund the identified transportation improvements. <i>(Imp. 4.1, 4.2)</i>
	M 10.6	Regional Funding. Work with Los Angeles Metropolitan Transportation Authority (Metro) to increase the share of regional funding for pedestrian, bicycle, and transportation systems management projects. <i>(Imp. 4.2, 7.0, 7.2)</i>
Goal IU 1	Water Supply System. High-quality reliable water supply, water treatment, distribution, pumping and storage systems to meet the current and projected future daily and peak water demands of Beverly Hills.	
	IU 1.1	Urban Water Master Plan. Review, evaluate, and update the City's Urban Water Master Plan (UWMP) and related capital improvement programs on a regular basis in order to maintain plans for expansion and improvement of distribution and storage facilities. The Department of Public Works shall determine water facilities needed to service the City, prepare capital improvements plans including prioritization and identification of funding sources, and upgrade the water supply and distribution system accordingly. <i>(Imp. 3.2)</i>
	IU 1.2	Water Distribution System. Upgrade, maintain, and expand water supply, distribution, pumping, storage, and treatment facilities, of the City's reverse osmosis water treatment plant to address potential shortages in water supply from the California State Water Project and the Colorado River. <i>(Imp. 3.2, 6.1)</i>
	IU 1.3	Water Storage. Maximize the City's access to water supplies, including possible acquisition of wells outside the City designating, and acquire land, if necessary, for siting future water supply, storage, and distribution facilities. <i>(Imp. 3.2)</i>
	IU 1.4	Regulatory Standards. Meet or exceed federal and state drinking water regulatory standards through the testing, monitoring, conservation, and protection of drinking water. <i>(Imp. 3.2)</i>
	IU 1.5	Development Requirements—Water Service. Require new development to be served from an approved domestic water supply. <i>(Imp. 2.2)</i>
	IU 1.6	Development Requirements—Groundwater. Require engineering design and construction practices, to ensure that existing and new development does not degrade the City's groundwater supplies. <i>(Imp. 2.2)</i>
Goal IU 2	Water Conservation. Conservation programs that limit water consumption through site design, the use of water conservation systems and other techniques.	

IU 2.1	Water Conservation Ordinance. Review the City's water conservation ordinance, the efficient landscaping ordinance regularly, and modify them as appropriate to achieve best management practices. <i>(Imp. 2.1, 2.2, 3.2)</i>
IU 2.2	Green Building Program. Review the City's green building program to ensure that the program achieves water conservation, energy efficiency of buildings, encourages resource conservation, reduces waste generated by construction projects, and promotes the health and productivity of residents, workers, and visitors to Beverly Hills. <i>(Imp. 2.2)</i>
IU 2.3	Rebate Programs. Continue cooperating with the Metropolitan Water District of Southern California (MWD) to offer rebate incentives for the replacement of inefficient plumbing fixtures with water saving fixtures for all residential, commercial, industrial, and institutional uses. <i>(Imp. 2.1, 7.3)</i>
IU 2.4	Public Education. Provide increased resources to continue to provide public education to residents, businesses, and students regarding the importance and value of water conservation. Establish a comprehensive program to educate and publicize the need to conserve water, the incentives available, and regulations applicable to conserve water. <i>(Imp. 2.1, 3.2, 8.1)</i>
IU 2.5	Restrict Water Runoff. Restrict watering methods (e.g., prohibit systems that apply water to nonvegetated surfaces) and control runoff. <i>(Imp. 3.2, 3.4)</i>
IU 2.6	Water Auditing. Establish auditing methods to evaluate extent of success in meeting water conservation goals as well as effectiveness of programs and technology. <i>(Imp. 1.1)</i>
IU 2.7	Water Conservation Measures for Public Facilities. Require water conservation measures/devices that limit water usage for all new municipal projects and major alterations to existing municipal facilities. These measures should include the use of water-efficient landscaping and irrigation, storm water capture, efficient appliances, and use of "gray water" for irrigation. Explore partnerships with other public agencies such as the Beverly Hills Unified School District to reduce water consumption. <i>(Imp. 2.2, 3.2)</i>
IU 2.8	Water Conservation Measures for Private Projects. Require the installation of water conserving measures/devices and practices for new private construction projects and major alterations to existing private buildings that meet "green building" standards. <i>(Imp. 2.1, 2.2)</i>
IU 2.9	Water-Efficient Landscaping. Encourage and promote drought-tolerant landscaping or water-efficient irrigation systems for all private and city landscaping and parkways. <i>(Imp. 2.1, 2.2)</i>
IU 2.10	Optimum Timing for Water Irrigation. Require that all public and private irrigation systems irrigate at optimum times of the day such as early mornings or late afternoon and use weather sensors to facilitate optimum irrigation. Develop an enforcement mechanism and regulations to prohibit wasteful irrigation and water use practices such as watering for street cleaning and utilize technology to permit monitoring and control. <i>(Imp. 2.1, 2.2, 3.2)</i>
IU 2.11	New Conservation Technology. Ensure all new private and City facility projects utilize conservation technologies. <i>(Imp. 2.1, 2.2, 3.2)</i>
IU 2.12	Monitoring System. Adopt state-of-the-art water monitoring systems to remotely monitor the City's water usage, leaks, and ruptures. <i>(Imp. 3.2)</i>
IU 2.13	Infrastructure Upgrades. Continue to upgrade the City's water infrastructure to minimize water leakage, ensure adequate supply for residents and businesses, and incorporate earthquake hardening techniques. <i>(Imp. 3.2 6.1)</i>
IU 2.14	Funding. Explore methods to provide financial support for water conservation efforts. <i>(Imp. 4.1)</i>
IU 2.15	Retrofit of Existing Multi-family Housing. Require that water fixtures such as shower heads and faucets be replaced with low flow and other conservation features at the change of tenancy in multi-family residential units. <i>(Imp 2.1, 2.2)</i>
Goal IU 3	Water Supply Costs. A system where the costs of improvements to the water supply, transmission, distribution, storage and treatment systems are borne by those who benefit.

	IU 3.1	Developer Fees. Require the costs of improvements to the existing water supply; transmission, distribution, pumping, storage and treatment facilities necessitated by new development be borne by those benefiting from the improvements, either through the payment of fees, or by the actual construction of improvements. <i>(Imp. 4.1)</i>
Goal IU 4	Alternative Water Resources. Expanded use of alternative water sources to provide adequate water supplies for present uses and future growth.	
	IU 4.1	Cooperative Ventures for Alternative Water Sources. Continue to explore new sources of water to serve the community, including cooperative ventures with other jurisdictions for reclaimed water or desalinization. <i>(Imp. 7.1)</i>
	IU 4.2	Recycled Water Master Plan. Prepare and implement a Recycled Water Master Plan to serve irrigation and firefighting needs. Potential implementation measures could include linking up with regional projects such as the Hyperion feeder line extended to the Los Angeles Country Club. Explore all possible reclaimed water opportunities, including the Los Angeles Department of Water and Power's and Los Angeles Bureau of Sanitations and Integrated Resource Plan, and any rights to Hyperion treated water. Explore feasibility of developing a city reclamation plant for reclaimed water including potential sites. <i>(Imp. 3.2, 7.1)</i>
	IU 4.3	Funding Sources. Apply for federal, state, and private grants to assist the City in developing a recycled water infrastructure. Explore feasibility of issuing bonds for this purpose. Explore opportunities to partner with other agencies. <i>(Imp. 7.2)</i>
Goal IU 5	Groundwater Recharge. A system that recharges the groundwater resources.	
	IU 5.1	Alleys. Develop aesthetic and functional criteria for repaving of alleys and explore whether materials are available that could increase the amount of permeable surfaces. <i>(Imp. 3.4)</i>
	IU 5.2	Stormwater. Require that grading plans be designed and implemented to reduce storm water runoff by capturing rainwater onsite and stored on a temporary, short-term basis to facilitate groundwater recharge rather than relying solely on community drainage facilities. <i>(Imp. 3.4)</i>
	IU 5.3	Shallow Groundwater. Further enhance the City's efforts to minimize shallow groundwater being discharged to the stormwater system and encourage beneficial use instead of dewatering subterranean structures. <i>(Imp. 3.4)</i>
Goal IU 6	Wastewater Treatment System. A wastewater collection and treatment system that supports existing and planned development.	
	IU 6.1	System Maintenance. Maintain, upgrade, and expand existing wastewater collection and treatment facilities as appropriate. <i>(Imp. 3.3, 6.1)</i>
	IU 6.2	Municipal Connections & Capacity. Require that development be connected to the municipal sewer system and ensure that adequate capacity is available for the treatment of generated wastewater flows and safely dispose of generated sludge. <i>(Imp. 2.2)</i>
	IU 6.3	Sewer Analysis for New Development. Require that new development and major renovation projects submit a sewer analysis outlining capacity and improvement needs to the satisfaction of the City prior to the issuance of building permits. <i>(Imp. 2.2, 3.3)</i>
	IU 6.4	Water Conservation. Require that wastewater flows be minimized in existing and future developments through water conservation and recycling efforts. <i>(Imp. 2.1, 2.2)</i>
	IU 6.5	Fees. Review existing sewer fees annually to ensure adequate fees and charges are collected to fund the construction of new facilities and upgrading and replacement of existing facilities. <i>(Imp. 4.1)</i>
	IU 6.6	Wastewater Management Plan. Undertake the preparation of a Sewer System Management Plan (SSMP) to identify the extent of any system deficiencies, including areas of overflows, identify users, and support long-term capital planning for necessary system upgrades. <i>(Imp. 3.3)</i>
Goal IU 7	Public Safety. Wastewater collection and treatment facilities that operate in a manner that maximizes public safety.	

	IU 7.1	Monitoring of Toxins. Continue to monitor businesses that may generate toxic or potentially hazardous substances to prevent contamination of water and wastewater. <i>(Imp. 3.3, 3.4)</i>
	IU 7.2	Waste Discharge Requirements. Continue to require all industries/businesses sewer discharges to comply with the City's waste discharge requirements and permits as outlined in the City Ordinance. <i>(Imp. 3.3)</i>
	IU 7.3	National Pollutant Discharge Elimination System (NPDES) and South Coast Air Quality Management District (SCAQMD) Regulations. Continue to implement, as appropriate, the requirements of the NPDES and SCAQMD regulations, including requiring the use of Best Management Practices by businesses in the City. <i>(Imp. 3.3)</i>
Goal IU 8	Water Quality. A high-quality sanitary sewer system that minimizes the adverse effects to water quality.	
	IU 8.1	Sanitary Sewer Management Plan. Update the Sanitary Sewer Management Plan to address emergency spill response, preventative maintenance, legal authority, and pollution mitigation measures. <i>(Imp. 3.3)</i>
	IU 8.2	Public Outreach. Prepare public outreach campaign to communicate requirements to residents and businesses to limit the amount of fats, oils, grease, and toxic chemicals entering the sewer system. <i>(Imp. 8.1)</i>
	IU 8.3	Annual Inspections for Food Establishments. Continue to annually inspect all restaurant, hotel, and catering establishments to ensure that proper disposal standards for fats, oils, and grease are followed. <i>(Imp. 3.3)</i>
	IU 8.4	Sewer System Upgrades. Continue to upgrade, inspect, and improve the City's sewer infrastructure to minimize deficiencies, reduce leaks and contamination, and minimize the number of sanitary sewer overflows (SSOs). <i>(Imp. 3.3)</i>
	IU 8.5	Penalties and Fines. Implement more severe fines for dumping bio-solids into the City's sewer. <i>(Imp. 4.1)</i>
	IU 8.6	Implement Tiered Conservation Rates for the Wastewater Utility. Require that water rates be tiered to encourage water and responding sanitary sewer conservation efforts. <i>(Imp. 4.1)</i>
Goal IU 9	Storm Drainage System. Provision of a fiscally sustaining storm drainage system that reduces pollutants entering the ocean.	
	IU 9.1	Storm Drain Maintenance. Maintain and upgrade public storm drains and storage control facilities and construct or expand storm drain and flood control facilities to protect the community from risks to lives and property associated with flooding and storm water runoff. <i>(Imp. 3.4)</i>
	IU 9.2	Drain System Master Plan. Review and update the City's Drain System Master Plan to outline needed improvements and to ensure pollutants into the system are minimized. <i>(Imp. 3.4)</i>
	IU 9.3	Storm Runoff Impacts. Require new development to prepare hydrologic studies to assess storm runoff impacts on the local and subregional storm drainage systems, and, if warranted, require new development to provide adequate drainage facilities and to mitigate increases in stormwater flows and/or cumulative increases in regional flows. Developers of proposed projects are to submit a final drainage plan for the City Engineer's review and approval. <i>(Imp. 2.2)</i>
	IU 9.4	Fees. Annually review the development charge, acquisition of service charge, and monthly service charges in order to ensure that adequate amounts of fees and charges are collected to fund the operation and maintenance of existing facilities and construction of new facilities. <i>(Imp. 4.1)</i>
	IU 9.5	Enforcement. Take necessary enforcement action to eliminate illegal storm water discharges. <i>(Imp. 3.4)</i>
Goal IU 10	Water Quality. Provision of a storm drainage system that does not degrade the quality of the City's surface waters, groundwater system, and other sensitive environmental areas.	
	IU 10.1	Development Mitigation. Require that new development does not degrade surface waters or the groundwater system. <i>(Imp. 2.2)</i>

IU 10.2	Pollution Loading. Reduce pollutant loading through passive treatment systems such as vegetated filter strips, grass swales, and infiltration/sedimentation areas in suitable open space areas, overland flow channels and landscaping adjacent to parking lots and streets. <i>(Imp. 2.2, 3.4)</i>
IU 10.3	National Pollutant Discharge Elimination System (NPDES) Permit. Require developers to obtain and comply with a National Pollutant Discharge Elimination System (NPDES) permit from the State Water Resources Control Board (SWRCB). <i>(Imp. 2.2, 3.4)</i>
IU 10.4	Drainage Technology. Require that new developments employ the most efficient drainage technology to control drainage and minimize damage to environmentally sensitive areas. <i>(Imp. 2.2)</i>
IU 10.5	Pesticides. Require that individual project owners and operators handle, store, apply, and dispose all pest control, herbicide, insecticide, and other similar substances in compliance with all applicable federal, State, and local regulations. <i>(Imp. 3.4)</i>
Goal IU 11	Toxicity. A system that minimizes the amount and toxicity of discharge into the storm drain system.
IU 11.1	Filters and/or Screens at Catch Basins. Develop a program to begin installation of filters and/or screens at catch basins to minimize debris from entering the city storm drain system. <i>(Imp. 3.4)</i>
IU 11.2	Permeable Surfaces. Require the use of landscaping, and permeable service treatments in new developments as alternatives to nonpermeable surfaces and explore the feasibility of retrofitting existing large asphalt surfaces in the community such as alleys, parking lots, and driveways into more permeable alternatives. <i>(Imp. 3.4)</i>
IU 11.3	Water Quality Standards. Continue to update and enforce Beverly Hills' standards for the quality of stormwater discharged into the system. <i>(Imp. 3.4)</i>
IU 11.4	Storm Water System Master Plan. Update the Beverly Hills Storm Water System Master Plan and fund identified improvement projects. <i>(Imp. 3.4)</i>
IU 11.5	Removal of Debris. Require that parking lots and public and private streets and alleys be cleaned as frequently as necessary, and in a manner that minimizes noise and water consumption, to remove debris and contaminated residue. <i>(Imp. 3.4)</i>
IU 11.6	Stormwater Capture and Re-Charge. Where feasible, use city parks for stormwater capture and recharge using grading, channeling and subterranean and other feasible capture methods. <i>(Imp. 3.4)</i>
IU 11.7	Penalties and Fines. Implement fines for dumping bio-solids directly or indirectly into the City's storm drain system. <i>(Imp. 4.1)</i>
Goal IU 12	Solid Waste Collection and Disposal Operations and Costs. Solid waste services that operate in accordance with the <i>California Integrated Waste Management Act of 1989 (AB 939)</i> , and are funded in a manner that reduces the cost of collection and disposal.
IU 12.1	Waste Collection. Provide an adequate and orderly system for collection and disposal of solid waste for new and existing development in the City. <i>(Imp. 3.5)</i>
IU 12.2	Contract for Waste Collection Services. Maintain adequate solid waste collection for commercial, industrial, and residential developments in accordance with state law. <i>(Imp. 3.5)</i>
IU 12.3	Monitor Waste Collection Operations. Monitor the operations of garbage collection contractor to ensure that service levels are adequate. <i>(Imp. 3.5)</i>
IU 12.4	Regional and State Measures. Encourage and support regional and statewide efforts to increase diversion of the solid waste stream and identify, entitle and open new land fill capacity options for long term disposal capacity. <i>(Imp. 7.0)</i>
Goal IU 13	Conservation. A solid Waste collection and disposal system that maximizes source reduction, recycling and composting.
IU 13.1	Enforcement of a Recycling Program. Continue to utilize the Materials Recovery Facility (MRF), within all City offices and facilities. <i>(Imp. 3.5)</i>

	IU 13.2	Expanded Materials Recovery Program. Improve the City's rate of recycling by continuing solid waste recycling programs for residential use and consider expanding this program to include non-residential uses as well. <i>(Imp. 3.5)</i>
	IU 13.3	Plastic Bags. Discourage the use of plastic bags by grocery stores and other retailers. <i>(Imp. 3.5)</i>
	IU 13.4	Expand Recycling Programs. Expand recycling efforts, and continue to encourage recycling by all residents. <i>(Imp. 3.5)</i>
	IU 13.5	Waste Reduction and Recycling. Review and adopt the Draft Source Reduction and Recycling Element (SRRE) and the Household Hazardous Waste Element (HHWE) consistent with the requirements of the <i>California Integrated Waste Management Act (CIWMA) of 1989</i> and the California Integrated Waste Management Board. Subsequently monitor the implementation of these programs. <i>(Imp. 3.5)</i>
Goal IU 14		Public Outreach. Effective public participation in source reduction, recycling, and composting activities through outreach programs.
	IU 14.1	Waste Reduction Education. Study and actively pursue methods of educating the public on recycling and reuse. <i>(Imp. 2.1, 8.1)</i>
	IU 14.2	Educational Programs for Professional Gardeners. Provide educational programs for professional gardeners to increase their compliance with the use of sustainability rules/guidelines. Consider mandating completion of an educational course in greenwaste recycling, composting and sustainable gardening practices for all professional gardeners that provide services in Beverly Hills. Continue to offer the "Protector del Aqua" course. <i>(Imp. 3.5, 8.1)</i>
Goal IU 15		Waste Reduction. An efficient and innovative waste management program that reduces the amount of waste material entering regional landfills.
	IU 15.1	Recycling and Waste Diversion Benchmarks. Establish benchmarks and develop innovative methods and strategies to reduce the amount of waste materials entering landfills over the next 20 years. <i>(Imp. 2.1, 3.5, 7.2)</i>
	IU 15.2	Recycling Areas. Require a developer to provide designated areas for the collection and loading of recyclables. The receptacles that collect recyclable materials shall be covered and kept in a concrete paved area that is completely screened from public view. <i>(Imp. 2.2)</i>
	IU 15.3	Rate Re-structuring. Explore feasibility of establishing fees that are based on the proportion of solid waste not diverted to the landfill by any particular user. <i>(Imp. 4.1)</i>
	IU 15.4	Regulate Professional Gardeners. Regulate professional gardeners and enforce compliance with greenwaste requirements. <i>(Imp. 3.5)</i>
	IU 15.5	Facilitate Recycling in Multi-Family Structures. Require new or renovated multi-family residential structures to include separate chutes or other facilities to facilitate separation of recyclable materials. <i>(Imp. 2.2)</i>
	IU 15.6	Recycled Building Materials. Require use of recycled building materials wherever possible for new or renovated public and private facilities. <i>(Imp. 2.1, 2.2)</i>
	IU 15.7	Demolition Waste. Require the recycling of demolition waste for new construction, renovation, and construction projects. <i>(Imp. 2.1, 2.2)</i>
Goal IU 16		Natural Gas System. Provision of an adequate, safe, and dependable supply of natural gas energy to support existing and future land uses within the City.
	IU 16.1	New Development Requirements. Require that new development is approved contingent upon its ability to be served with adequate natural gas facilities and infrastructure. <i>(Imp. 2.2)</i>
	IU 16.2	Adequate Facilities. Coordinate with the Southern California Gas Company to ensure that adequate natural gas facilities are available to meet the demands of existing and future developments and to encourage conservation techniques. <i>(Imp. 2.2& 7.0)</i>
Goal IU 17		Electrical Energy System. Provision of an adequate, safe, and orderly supply of electrical energy to support existing and future land uses within the City.

	IU 17.1	New Development Requirements. Require that new development is approved contingent upon the ability to be served with adequate electrical facilities and service. <i>(Imp. 2.2)</i>
	IU 17.2	Adequate Facilities. Work with the Southern California Edison and the Beverly Hills Department of Public Works and Transportation to ensure that adequate electrical facilities are available to meet the demand of existing and future developments and to encourage conservation techniques. <i>(Imp. 2.2)</i>
	IU 17.3	Underground Utilities. Continue to provide for the undergrounding of new and existing electrical distribution lines unless it is determined not to be economically or practically feasible as a result of significant environmental or other constraints. <i>(Imp 2.2)</i>
	IU 17.4	Energy Choice Aggregation. Continue research and consider participation in programs like Community Choice Aggregation to increase the percentage of renewable energy over that available from Southern California Edison, including rate setting that would promote conservation. <i>(Imp. 7.1, 7.2& 7.3)</i>
Goal IU 18		Conservation. Provision of affordable and reliable energy resources to residents and businesses that minimize energy consumption.
	IU 18.1	Energy Efficient Lighting. Install light emitting diodes (LED) for traffic, street, and other outdoor lighting. <i>(Imp. 2.1, 2.2)</i>
	IU 18.2	Energy Conservation Program . Prepare a comprehensive Energy Conservation Program that provides goals, benchmarks, strategies, and criteria to improve energy efficiency for existing operations and new public facilities and for private development and renovation projects. The program should provide incentives and disincentives to discourage practices such as night time building illumination, and leaving doors open when the air conditioning is on, to reduce energy use and minimize "night sky" effect. <i>(Imp. 2.1, 2.2)</i>
	IU 18.3	Reduced Energy Consumption for Public and Private Facilities. Install energy efficient appliances and alternative energy infrastructure such as solar energy panels (photovoltaic panels) on all City facilities. Encourage installation of solar energy panels on private development. Develop partnerships with residents to encourage use of solar energy panels and other solar energy technologies. <i>(Imp. 2.1, 2.2)</i>
	IU 18.4	Solar Power Stations and Use of Photo-Voltaic Systems. Consider satisfying some or all of the City's electrical power needs through creation of solar power stations (photovoltaic stations) and require the use of these systems whenever possible in City facilities. These stations could be located on parking structures and roofs. <i>(Imp. 2.1, 2.2)</i>
	IU 18.5	Public Outreach. Continue to promote energy conservation measures and options to all residents, businesses, consultants, contractors, etc., through newsletters, brochures, and the City's website. Develop incentives and an energy conservation award. <i>(Imp. 8.1)</i>
	IU 18.6	Energy Conserving Measures for City Facilities. Continue to implement energy conserving measures for all City facilities. <i>(Imp. 2.1, 2.2)</i>
	IU 18.7	Street Tree Master Plan. Maintain the City's Street Tree Master Plan and revise as needed to help improve the airshed, save water and minimize urban heat island effects through tree specimen choices, as well as consideration of the established historic and aesthetic character of streets. <i>(Imp. 3.8)</i>
	IU 18.8	Cooperative Venture with Other Jurisdictions. Study the feasibility of the City partnerships with other agencies to purchase and supply power to residents. Partnering with other communities to purchase and supply power could increase the amount of renewable energy used over that which is available from Southern California Edison, and allow local rate setting that would promote conservation. <i>(Imp. 7.1, 7.2, 7.3)</i>
	IU 18.9	Green Building Standards. Review and update the Green Building standards to apply to all public and private facilities to ensure the design, construction and operation of buildings are utilizing the best and most up to date green practices. <i>(Imp. 2.1, 2.2)</i>

	IU 18.10	Community Outreach for Green Building Program. Create a program to educate and assist residents and businesses on Green Building Practices to increase energy performance in existing structures. <i>(Imp. 8.1)</i>
Goal IU 19		Telecommunication System. The provision of an adequate, safe, and orderly supply of telecommunication infrastructure to support existing and future land uses within the City.
	IU 19.1	Development Requirements. Require that all new construction intended to be used for professional offices be wired to link with cable, fiber optic systems, or other modern standards for communication cabling. <i>(Imp. 2.2)</i>
	IU 19.2	Telecommunications. Provide for the continued development and expansion of telecommunications systems including cable and, as feasible, fiber optics, for access of data and information, and communication purposes. <i>(Imp. 2.2)</i>
	IU 19.3	Cable Television Systems. Ensure the City's cable television system is capable of providing information regarding community services and activities, and education regarding significant city issues and that cable access is available. <i>(Imp. 2.2)</i>
	IU 19.4	Fiber Optic Network. Promote the extension of the regional fiber optic network into the City, including the Municipal Area Network (MAN) to serve City facilities. <i>(Imp. 2.2)</i>
	IU 19.5	Evolving Technologies. Continue to explore the feasibility of new systems and technologies that may enhance City operations and service to the public, and require City Departments to adopt new technologies, as appropriate. <i>(Imp. 6.2)</i>
	IU 19.6	Undergrounding of Utilities. Continue to require that utilities be undergrounded in all new development and establish criteria or standards for undergrounding in rehabilitation projects. <i>(Imp. 2.2)</i>
Goal L 1		Library Facilities. Provision of state-of-the-art library facilities which meet the learning and recreational needs of residents of the community.
	L 1.1	Needs Assessment and Improvements. Complete a facility needs analysis for the improvements needed at the main and Roxbury libraries. Examine strategic placement of existing libraries and determine whether additional physical outlets (i.e., facilities, automatic book dispensers, bookmobiles, partnerships with City departments or school libraries, etc.) are necessary to meet community need. Evaluate and reassess on a regular basis. <i>(Imp. 1.3, 6.1)</i>
	L 1.2	Expansion of "Friends of the Library" organizations or development of Library Foundation. Work with City staff and community members to develop appropriate vehicles for implementing capital campaigns, large donations and bequests, and acquiring grant and foundation funding. <i>(Imp. 4.3, 7.3)</i>
	L 1.3	Development Impact Fees. Investigate requiring developers of large scale commercial or residential projects to contribute fees for the impact that their projects will have on library facilities due to increased population or daytime traffic. This requirement would be over and above current City assessment fees. <i>(Imp. 4.1)</i>
	L 1.4	Sustainable Libraries. Use sustainable concepts and practices in the design and operation of library facilities whether existing or new. <i>(Imp. 1.3, 3.6)</i>
Goal L 2		Library Programs and Services. Provision of a variety of educational and recreational programs to meet the needs of patrons of all ages. Evaluate and reassess on a regular basis.
	L 2.1	Assess Program and Service Offerings. Assess patron needs for different or new programs and services in relation to professional trends. Establish measurable standards by which library services and programs can be measured. <i>(Imp. 1.3, 6.1)</i>
	L 2.2	Comprehensive Programs and Services. Provide extensive learning opportunities for patrons of all ages based upon findings of needs assessment. Train, retool, and establish expectations for staff to provide new services and programs. <i>(Imp. 6.1)</i>
	L 2.3	Customer Service. Establish customer service standards and expectations for staff. Provide continual training for staff so that they have the tools to provide outstanding customer service. <i>(Imp. 1.3, 6.1)</i>

	L 2.4	Outreach and Marketing. Develop a comprehensive marketing and outreach campaign to make the community aware of the services that the library offers and to gather input from the community on current and future services. <i>(Imp. 8.1)</i>
	L 2.5	Accessibility. Provide a range of tools for patrons with disabilities to interact with library services, programs, and collections. <i>(Imp. 6.1)</i>
	L 2.6	e-Government. Develop a plan for implementing state-of-the-art technologies that provide for efficiencies, improve services, and make library programs available as broadly as possible. Provide training for staff in these technologies. <i>(Imp. 6.1)</i>
	L 2.7	Program/Service for Fee Opportunities. Where appropriate examine fees or charges to offset the cost of providing new services and programs. <i>(Imp. 4.1)</i>
Goal L 3	Collection. Provision of a broad and deep collection that is appropriate to a public library and specifically meets the needs of Beverly Hills residents.	
	L 3.1	Collection Development and Maintenance. Focus on popular materials as well as those needed for lifelong learning and for Beverly Hills residents. Continue the centralization and streamlining of collection development to maximize the use and availability of the resources. <i>(Imp. 6.1)</i>
	L 3.2	Resources in Multiple Languages and Formats. Where appropriate provide resources in multiple languages and formats. Evaluate the impact that electronic formats will have on the collection and library services in general. <i>(Imp. 6.1)</i>
Goal PS 1	Police Services. A police department with a high-quality and superior service level to protect residents, visitors, and businesses.	
	PS 1.1	Staff Recruitment. Continue aggressive recruitment efforts to hire exceptional sworn personnel in a competitive environment from a limited pool of candidates. <i>(Imp. 6.1)</i>
	PS 1.2	Technology. Ensure changes and upgrades in equipment and policing activities keep pace with changing technology. <i>(Imp. 6.1, 3.1)</i>
	PS 1.3	Funding. Continue to seek outside funding sources to maintain a high-quality technologically advanced police department. <i>(Imp. 3.1, 4.1)</i>
	PS 1.4	Terrorism. Foster a high level of preparedness and responsiveness to terrorism by building strong inter-jurisdictional relationships and coordination with federal, state, and regional policing agencies. <i>(Imp. 6.1)</i>
	PS 1.5	Communication with the Community. Maintain a dialogue with the community to improve relationships and customer service, while continually exploring innovative means of communicating with the public on police services and responsibilities. <i>(Imp. 8.1)</i>
	PS 1.6	Crime Prevention through Environmental Design Concepts. Encourage the use of Crime Prevention through Environmental Design Concepts (CPTED) to increase the perception of public safety and decrease the opportunity for crime and terrorist attacks. <i>(Imp. 6.1)</i>
Goal PS 2	Fire Services. A fire department with a high-quality and adequate service level for residents, visitors, and businesses.	
	PS 2.1	Emergency Medical Service (EMS) Calls. Periodically evaluate the percentage of EMS calls and the length of the calls to determine if service improvements such as EMS resources and personnel are needed. <i>(Imp. 1.1, 6.1)</i>
	PS 2.2	Emergency Response. Periodically evaluate emergency response to citywide disasters requires to determine if service improvements are needed. <i>(Imp. 1.1, 6.1)</i>
	PS 2.3	Adequate Infrastructure. Continue to assess the water pressure for the fire suppression and evaluate and implement feasible solutions. <i>(Imp. 6.1)</i>
Goal PS 3	Cultural Resources. The provision of cultural resources that meets the needs of existing and new residents of the community.	
	PS 3.1	Programming Coordination. Continue the coordination of logistics and programming among various organizations throughout the community, including the Beverly Hills Cultural Center. <i>(Imp. 6.1)</i>

	PS 3.2	Additional Performance Space. Seek additional performance space to accommodate and enhance the cultural offerings available in the community such as the adaptive reuse of the former Post Office Site. <i>(Imp. 6.1)</i>
	PS 3.3	Grants and Donations. Support efforts of nonprofit, private, and community based organizations to apply for public and private grants and encourage donations for the arts and cultural activities. <i>(Imp. 6.1)</i>
	PS 3.4	Public Art in New Development. Encourage private commercial development to include public art in new buildings. <i>(Imp. 6.1)</i>
	PS 3.5	Survey. Periodically survey public art providers, artists, galleries, nonprofits, cultural groups and other entities and persons involved the arts to assess needs. <i>(Imp. 6.1)</i>
Goal PS 4	Human Services. The provision of human services that meets the needs of existing and new residents of the community.	
	PS 4.1	Social Services Safety Net. Continue to prevent crises through benefits advocacy, legal assistance, and services that address food, shelter, health maintenance, and transportation. <i>(Imp. 6.1)</i>
	PS 4.2	Diversity Awareness/Education. Maintain a sense of community and increase public awareness of and respect for the cultural diversity of the City. Promote a positive social environment between the members of individual neighborhoods and the community at large. <i>(Imp. 6.1)</i>
	PS 4.3	Elderly Assistance/Education. Continue to provide educational and human services to the City's active and frail elderly residents to maintain and improve their quality of life, personal growth, and enrichment. <i>(Imp. 6.1)</i>
	PS 4.4	Regional Social Responsibility. Collaborate with other communities to develop programs, resources, and outreach for the prevention of and intervention for emerging local and regional issues such as homelessness. <i>(Imp. 6.1)</i>
Goal PR 1	Park and Recreation Facilities. Provision of adequate park and recreation facilities that meet the recreational needs of existing and new residents of the community.	
	PR 1.1	Park and Open Space Standards. Adopt the National Recreation and Parks standard which is to provide park and open space area within the City to equal at least 5 acres per/1,000 residents. <i>(Imp. 2.1)</i>
	PR 1.2	On-site Amenities or In-Lieu Fees for New Development. Require developers of large scale new commercial or residential projects that exceed the base FAR to provide on-site open space or recreational amenities accessible to the public, contribute in-lieu fees for the development of new recreation facilities or enhancement of existing facilities, or a combination of both to meet the demands generated by the development's resident population or employment base. This requirement would be over and above current open space requirements and current park assessment fees. On-site recreational amenities can consist of public urban plazas or squares where there is the capability for passive and active recreation and outdoor activity. These recreational amenities can also include landscaped walks, roof top gardens, swimming pools, exercise facilities, tennis courts, and basketball courts. <i>(Imp. 2.1, 2.2, 4.1)</i>
	PR 1.3	Parkland Assessment Fees. As a means to fund the acquisition of new parks, consider increasing current parkland assessment fees and require a portion of these fees to be allocated for park maintenance and operation costs. <i>(Imp. 4.1)</i>
	PR 1.4	Parkland Acquisition Criteria. Assess opportunities to acquire additional land at appropriate locations for the development or expansion of parks. Use the following criteria when considering acquisition for parkland:
	PR 1.4a	■ City's identified current and projected needs for recreation and sports facilities
	PR 1.4b	■ City's needs for recreation facilities based on location of existing facilities
	PR 1.4c	■ The preservation of natural resources, historic and cultural areas
	PR 1.4d	■ Ease of accessibility
	PR 1.4e	■ Usability of proposed parklands considering topography and other landform constraints
	PR 1.4f	■ Fiscal impact on General Fund for any immediately needed refurbishments and ongoing maintenance

	PR 1.4j	The existence of a deficiency in a particular sector of the City <i>(Imp. 1.3, 6.1)</i>
	PR 1.5	Urban Parks. Encourage and allow opportunities for new development to provide small plazas, pocket parks, civic spaces, and other gathering places that are available to the public to help meet recreational demands. <i>(Imp. 2.1, 2.2)</i>
	PR 1.6	Alternative Funding Sources. Explore alternative private funding sources to augment public funding support for parks, open space, and street trees, including voluntary resident participation. <i>(Imp. 4.3)</i>
	PR 1.7	Recreational Parkland Replacement. Protect parkland from nonrecreational uses that result in loss of acreage used for recreational purposes; any loss of park land shall be replaced with acreage suitable for comparable uses so that the City's current park land acreage is not decreased. <i>(Imp. 1.3, 2.1)</i>
Goal PR 2	Park and Recreation Preservation. The improvement, maintenance, and preservation of existing parks and recreation facilities, and the expansion of indoor recreational facilities.	
	PR 2.1	Facility Needs and Improvements. Complete a citywide facility needs assessment that includes a list of the facilities and improvements needed for each city park, Roxbury, La Cienega and Greystone Parks in particular, including a funding program and construction phasing plan. <i>(Imp. 1.3, 6.1)</i>
	PR2.2	Adequate Parking. Minimize impact of park and recreation activities on surrounding neighborhoods by expanding supply of parking serving Roxbury and La Cienega parks. <i>(Imp. 6.1)</i>
	PR 2.3	Review and Update of Facility Needs Assessment. Once a needs assessment has been completed, the list of new facilities and improvements should be reviewed and updated once each five years to reflect changing needs or priorities. <i>(Imp. 1.3)</i>
	PR 2.4	Sustainable Practices. Utilize environmentally sustainable practices in the maintenance and development of park facilities to preserve and maintain limited open space resources. Such practices may include plant materials, building expansion or redesign, solar heating, etc. <i>(Imp. 3.6)</i>
	PR 2.5	Sustainable Design and Operational Concepts. Use sustainable concepts and practices in the design, materials, and operation of new parks in the City and require such concepts on open space required in new developments in the City. Such practices may include but are not limited to use of drought tolerant plant palettes in landscaping and strategic use of plants for fire protection near areas of wildland fire hazard, external shading of building and parking lots, landscape design that allows irrigation and stormwater to recharge groundwater systems and filter out pollutants. <i>(Imp. 3.6)</i>
	PR 2.6	Use Practices That Promote Sustainability in Use and Programming. Use environmentally sustainable practices in programming at city parks and recreational facilities including opportunities, as available, to allow regrowth of the turf rather than replanting, and to the extent possible, use playfields at Beverly Hills schools to offset municipal playfields that are regenerating turf. Offer classes that teach residents sustainable concepts they may use at home. <i>(Imp. 3.6, 6.1, 8.1)</i>
	PR 2.7	Design Parks and Buildings to Maximize Views of the Open Space and Minimize Impacts to Residential Uses. Require public buildings that include open space and recreational components to be designed to minimize the perception of mass and allow visibility of the open space areas from the public right of way as much as practical, and to include noise and impact mitigation as a key component of its design to minimize impacts to adjacent residential uses. <i>(Imp. 2.1, 2.2, 2.4)</i>
Goal PR 3	Disabled Access. Accessible parks and recreation facilities to persons with disabilities.	
	PR 3.1	Park Accessibility to Persons with Disabilities. Ensure that parks and recreation facilities include provisions for adequate access for persons with disabilities and that existing facilities are appropriately retrofitted to include such access as required by the Americans with Disabilities Act as well as appropriate "universal design." <i>(Imp. 1.3, 6.1)</i>

Goal PR 4	Recreational Programs. Provision of a variety of seasonal and year-round recreational programs designed to meet the needs of all residents, including children, seniors, and persons with special needs.	
	PR 4.1	Provide High-Quality Recreational Services. Provide high-quality recreational services through professionally trained recreational personnel to program participants in all city parks and facilities. <i>(Imp. 6.1)</i>
	PR 4.2	Comprehensive Program Services. Provide a variety of compatible recreational activities at each park based upon a comprehensive citywide program that assures a wide range of services appropriate to the facilities available at each park including La Cienega Park and Roxbury Park. <i>(Imp. 1.3, 6.1)</i>
	PR 4.3	Youth-Oriented Recreation Activities. Continue to provide a variety of quality programs offered in safe and secure environments for Beverly Hills' youth that enhance and extend the learning day, promote health and wellness, encourage expansion of skills, and provide positive diversion efforts. <i>(Imp. 6.1)</i>
	PR 4.4	Public/Private Partnerships. Form partnerships with other public and private organizations in order to optimize the services and programs available to youth in Beverly Hills. <i>(Imp. 7.3)</i>
	PR 4.5	Adult Recreational Programs. Continue to provide a variety of quality enrichment and recreational programs for the adult population that promote health and wellness; development and/or enhancement of skills and talents; extend learning opportunities; promote sportsmanship; and provide unique opportunities to engage in new activities. <i>(Imp. 6.1)</i>
	PR 4.6	Promote a Variety of Quality Programs for the Senior Population. Continue to provide quality services and programs which meet social, recreational and health needs of the senior population. <i>(Imp. 6.1)</i>
	PR 4.7	Promote Programs That Are Financially Self Sustaining. Design programs to be financially self-sustaining so that cost is not a limiting factor in participation (as it might be for youth), covering all direct expenses and administrative overhead costs to the extent feasible. <i>(Imp. 6.1)</i>
Goal PR 5	Use of Recreational Resources. Maximizing use of the community's recreational resources	
	PR 5.1	Joint-Use Recreational Programs. Promote the use of non-City recreational facilities and open space (i.e., Beverly Hills Unified School District, private or nonprofit agencies, county and state facilities) to satisfy park and recreational needs of the community. Continue existing joint use of facilities for City-operated recreational programs on City-owned properties such as recreation related Beverly Hills Unified School District classes taught at Roxbury Park in exchange for use of playfields at Beverly Hills High School. <i>(Imp. 7.3)</i>
	PR 5.2	Additional Joint-Use Agreements. Develop additional long-term, joint-use agreements with other local and state public and private agencies such as the Santa Monica Mountains National Recreation Area, and private recreation providers such as local golf courses and tennis clubs, to assure recreation facilities for future generations. <i>(Imp. 7.1, 7.2, 7.3)</i>
	PR 5.3	Incorporate Recreational Components in Public Facilities. Where appropriate, design public facilities to incorporate recreational components such as children's play areas, rooftop courts, pocket parks, and usable public plazas. <i>(Imp. 1.3, 6.1)</i>
Goal PR 6	Street Trees. A strong, healthy, and well-maintained inventory of street trees to enhance the City's natural beauty and quality of life for its residents.	
	PR 6.1	Street Tree Master Plan. Continue with additional phases of the Street Tree Master Plan to replace and increase the City's tree inventory on an ongoing basis. Update the Master Plan as necessary to include provisions such as allowing voluntary private funding by local residents to cover the cost of purchasing and planting street trees consistent with the adopted plan. <i>(Imp. 3.8)</i>

	PR 6.2	Periodic Assessment of Street Tree Master Plan. At appropriate intervals, revisit the Street Tree Master Plan and evaluate goals such as aesthetic effect, tree health, water efficiency, fire safety, sidewalk and underground utility impact, historical character of neighborhood, view impact, and heat-reduction through promotion of shade canopy. <i>(Imp. 3.8)</i>
Goal E 1	Educational System. The provision of high-quality education in facilities that support the community and neighborhood environment.	
	E 1.1	Cooperative Relationship with the Beverly Hills Unified School District (BHUSD). Continue the City's cooperative relationship with the BHUSD to facilitate well-operated schools that provide quality education and minimize impacts to the neighborhoods in which they are located. <i>(Imp. 7.3)</i>
	E 1.2	Upgrade and Improve BHUSD Facilities. Support the BHUSD in efforts to upgrade and improve school facilities using design and siting to mitigate impacts to adjacent properties. <i>(Imp. 1.3, 7.3)</i>
	E 1.3	Neighborhood Impacts. Continue cooperation with the BHUSD on issues of mutual concern such as traffic safety, circulation, congestion, and parking related to travel to and from school by students and staff especially as related to student drop-off and pick-up. <i>(Imp. 7.3)</i>
	E 1.4	Joint-Use Opportunities. Review the current Joint Powers Agreement between the City and the District to identify opportunities for additional resource sharing that may enhance the educational experience of students or provide a community benefit to city residents. <i>(Imp. 7.3)</i>
	E 1.5	Sharing Resources. Explore possible joint efforts to share emerging technology, particularly in the area of security enhancements as well as cooperation to develop a "Walk to School Program" for student residents attending local schools. <i>(Imp. 7.3)</i>