



AGENDA REPORT

Meeting Date: June 6, 2016
Item Number: H-1
To: Honorable Mayor and City Council
From: Don Rhoads, Director of Administrative Services/Chief Financial Officer
Don Harrison, Budget and Revenue Officer
Subject: CITY COUNCIL CONSIDERATION AND ADOPTION OF
FY 2016/2017 BUDGET

RESOLUTION OF THE COUNCIL OF THE CITY OF BEVERLY HILLS
ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR THE
FISCAL YEAR 2016/2017; AND,

RESOLUTION OF THE COUNCIL OF THE CITY OF BEVERLY HILLS
APPROVING THE OPERATING BUDGET AND FINANCIAL POLICIES
FOR THE 2016/2017 FISCAL YEAR AND APPROPRIATING FUNDS
THEREFOR; AND

RESOLUTION OF THE COUNCIL OF THE CITY OF BEVERLY HILLS
APPROVING THE CAPITAL IMPROVEMENT PROGRAM BUDGET
FOR THE 2016/2017 FISCAL YEAR AND APPROPRIATING FUNDS
THEREFOR.

Attachments:

1. Resolution Adopting the Annual Appropriations Limit
2. Resolution Adopting the Operating Budget and Financial Policies
3. Resolution Adopting the Capital Improvement Program Budget
4. Planning Commission Resolution No. 1770, without Exhibit A

RECOMMENDATION

It is recommended that the City Council adopt the resolutions approving the Fiscal Year 2016/17 Operating Budget and Financial Policies, Capital Improvement Program Budget, and Annual Appropriations Limit.

INTRODUCTION

The Proposed FY 2016/17 budget was provided to the City Council on April 19, 2016. On May 3, 2016, at the first Budget Study Session, staff presented an overview of the economic conditions impacting the budget, a description of the uses of and purposes for internal service fund charges and the proposed FY 2016/17 budget. This study session was followed by subsequent budget study sessions on May 10, and May 12. In these three budget study sessions, the City Council reviewed:

- Each City Department’s budget and enhancement requests,
- The Budget Review Committee Recommendations, and
- Capital Improvement Program budget.

REVENUES

Beverly Hills continues to enjoy strong revenues. The City’s top four revenue sources (property tax, sales tax, transient occupancy tax, and business tax) represent about 79.4% of General Fund revenue and are projected to end FY 2015/16 6.5% higher than FY 2014/15. For FY 2016/17, these top four revenues are conservatively projected to increase by 4.6% over projected year-end FY 2015/16. The table below provides the projected FY 2015/16 year-end revenue and the projected FY 2016/17 revenue for each of these four revenues and all other General Fund revenue.

Revenue Source	FY 2015/16 Projection	FY 2016/17 Projection	% Change
Property Tax	\$52,000,000	\$58,015,000	¹ 11.6%
Sales Tax	34,000,000	34,100,000	² 0.3%
Transient Occ. Tax	38,000,000	39,140,000	3.0%
Business Tax	45,000,000	45,500,000	1.1%
Other Revenue	48,873,000	45,771,301	-6.3%
Total Revenue	217,873,000	222,526,576	¹ 2.1%
Transfers In	106,000	6,000	³ -94.3%
Total Resources	\$217,979,000	\$222,532,576	2.1%

¹The property tax in-lieu of vehicle license fees revenue was moved from the category Subventions and Grants in Other Revenue into the Property Tax category for FY 2016/16, without this move Property Tax revenue the Property Tax revenue would only grow by 3.5%, and Other Revenue would grow by 2.2%.

²Sales Tax revenue appears to be flat due to one-time revenue in FY 2015/16 due “wind-down” of Triple-Flip.

³Transfers In are declining due to decision to phase-out use of Parks and Recreation Facilities Fund to offset General Fund tree trimming costs.

In addition to projected General Fund revenues for FY 2016/17 of \$222.5 million; \$6,000 in transfers into the General Fund from Gas Tax funds will be available. Total 2016/17 revenue for all funds is projected to be \$435.9 million and total interfund transfers in are budgeted at \$15.8 million.

BUDGET ENHANCEMENTS

Budget enhancements are proposals to increase funding above the base budget for various reasons including:

- Mandates from other levels of government
- City Council's adopted priorities
- Operational needs identified by departments
- Expansion of service
- Increased service levels
- New programs or tools, equipment and systems

After departments submit these requests for consideration, they are reviewed by the budget team and the City Manager makes his recommendations based on the input and analysis of departments and the budget team. These recommended budget enhancements were presented to the City Council in the Proposed Budget and in Budget Study Sessions. Departments discussed their budget enhancement requests during their presentations on the FY 2016/17 budget.

At the May 12, Budget Study Session, a City Council consensus indicated general approval of the enhancements that were recommended for approval by the City Manager. At the its May 17, 2016 meeting, the City Council approved an increase in the budget enhancement for community assistance grant funding of \$40,000 to a total increase of \$112,000 in recurring expense over FY 2015/16. Notwithstanding this increase, the recommended enhancements have been decreased somewhat due to the retraction of the City Attorney's request for \$265,000 after the City Council approved an ongoing increase of \$250,000 at its meeting of April 19, 2016. The one-time enhancement request of \$75,000 to conduct a study of the proposed Hilton Initiative proposal is being retracted as the City Council expressed its desire to treat this effort with greater urgency and commence the effort in the current fiscal year. As such the study can be funded with FY 2015/16 funds already appropriated that are not expected to be expended before the end of the year. The table below presents the recommended enhancements by fund. Based on the City Council's indications at the Budget Study Sessions, the recommended enhancements have been incorporated into the operating budget for City Council consideration of adoption.

Fund	Enhancement Requests	Offsets	Net Enhancement Requests
General Fund	\$4,108,281	\$965,247	\$3,143,034
CD Technology Fund	180,000		180,000
Seized/Forfeited Property Fund	348,500		348,500
Measure R Transportation Fund	150,000		150,000
Capital Assets Fund	305,000		305,000
Information Technology Fund	320,785		320,785
PAL Fund	486,056	301,999	184,056
Water Enterprise Fund	289,646	139,646	150,000
Parking Enterprise Fund	430,000	210,000	220,000
Solid Waste Fund	594,913		594,913
Stormwater Fund	34,638		34,638
Total All Funds	\$7,247,819	\$1,616,892	\$5,630,926

OPERATING BUDGET

The operating budget is organized by department and broken down into operational programs.

With the inclusion of the budget enhancements, the Recommended Budget provides for General Fund expenditures of \$192.8 million, which is \$8 million or 4.3% higher than the Adopted FY 2015/16 General Fund budget. In addition, the budget provides for \$15.5 million in transfers to other funds, an increase of \$3.3 million compared to the FY 2015/16 budget. This increase in transfers to other funds is primarily due to a \$2 million increase in the transfer to the infrastructure Fund for Capital Improvement Projects and the new transfer of \$1.5 million to the Water Enterprise Fund for the General Fund use of Water Fund property. For all funds combined, the Recommended Operating Budget provides for expenditures of \$366.7 million which is \$17.4 million or 4.5% less than the FY 2015/16 Adopted Budget. If we removed the depreciation from the FY 2015/16 budgeted expenditures, the decrease from FY 2015/16 to FY 2016/17 would be 0.3%. In addition, this budget provides for interfund transfers of \$15.8 million which is \$3.3 million more than FY 2015/16. The increase in transfers is due to the addition of a \$1.5 million transfer to the Water Fund for City use of Water Fund owned property, and an increase of \$ million in the transfer to the Infrastructure Fund.

CAPITAL IMPROVEMENT BUDGET

The City annually prepares a five-year projection of its capital improvement requirements. The Capital Improvement Program (CIP) budget is adopted as a preliminary spending plan, identifying priorities and likely timing of capital expenditures. Review of potential future project costs also allows the City Council to choose between competing priorities within this program budget.

Adoption of the CIP budget allows the City to anticipate future needs for capital funds. This, in turn, allows investigation and discussion of alternate sources of funding for such projects. Such early awareness of pending needs allows the City to better balance its limited funds between longer-term (capital) and short-term (operation) needs, reducing the potential for surprises.

In accordance with Government Code Section 65013, the Planning Commission in its capacity as the Planning Agency reviewed the CIP at its April 14, 2016 meeting, and found it to be consistent with the City's General Plan. A copy of Planning Commission Resolution No. 1770 is included here as Attachment 4. The CIP budget was presented to the City Council at the May 12, 2016 Budget Study Session.

New Capital Improvement projects added for FY 2016/17 include:

- South Santa Monica Boulevard "complete street study to enhance pedestrian and bicycle activities - \$200,000;
- Subway Pedestrian and bicycle access improvements - \$100,000;
- Fiber optic to the premises - \$9.6 million;
- Oil system replacement in the City's Compressed natural Gas compressors - \$175,000; and
- Conversion of a small building at Greystone to a chlorine injection point in the City's water system - \$150,000.

In addition to these, continuing major projects in the CIP include:

- Police facility upgrades - \$2 million;
- Reservoir replacement and pump station rehabilitation - \$1.57 million;
- Southeast enhancements - \$3 million;
- Sewer system repairs - \$1.98 million;
- Upgrades to parking facilities - \$1.75 million; and
- IT equipment replacement - \$3 million.

There are changes that are necessary to the proposed CIP Budget. Because the City Council awarded two contracts and appropriated funds at its May 17, 2016 meeting to commence the project to develop a non-potable water system this project became a mid-year addition to the CIP and is no longer a new project for FY 2016/17. In addition, the amount of the funding for the project in FY 2016/17 was reduced by the \$556,797 appropriated at the May 17th meeting. The total CIP amount was also reduced through a reduction of budgeted project administration and CIP management charges by \$56,688.

With the above changes, the Recommended Capital Improvement Budget provides funding of \$65.6 million for FY 2016/17 and a plan for funding of \$309.4 million over the five years FY2016/17 – FY 2020/21. This represents an increase in investments in capital improvements of \$10.1 million or 18.2% for FY 2016/17 over FY 2015/16. The five year plan has increased by \$79.8 million or 34.8% versus FY 2015/16 – FY 2019/20.

FINANCIAL POLICIES

Financial policies are adopted by the City Council annually and establish the framework for the overall fiscal planning and management of the City of Beverly Hills. These policies guide City staff in the management of the City's finances, as well as provide guidelines against which current budgetary performance can be measured and proposals for future programs can be evaluated. Adherence to adopted financial policies promotes sound financial management, which helps maintain the City's AAA bond ratings, provides a lower cost of capital and a minimum of unexpected impacts upon taxpayers and users of public services. The areas covered by these policies are: Financial Reporting, Operating Management, Capital Management, Debt Management, Reserve and Audit.

ANNUAL APPROPRIATIONS LIMIT

Article XIIB of the California Constitution, commonly known as the Gann Limit, specifies that appropriations from the proceeds of taxes received by governmental entities may increase annually as follows: 1) by the calendar year change in City or County population, and 2) by the fiscal year change in California per capita personal income, or the change in non-residential assessed valuation in Beverly Hills. The City Council is required to adopt the adjustment factors used by recorded vote.

Using information provided by the State's Department of Finance on the change in California per capita personal income with the change in the Los Angeles County population, the City's appropriation limit for the Fiscal Year 2016/17 is \$216.7 million, as shown on Schedule B. This represents the upper limit on expenditures from proceeds of taxes, as defined in the California Constitution, and does not include other types of revenue. Therefore, the total appropriation amount for funds that receive tax revenue

may be greater than \$203.9 million when expenditures funded by other types of non-tax revenue are added.

As shown on Schedule C attached to the Appropriations Limit resolution, the appropriations subject to the limit total \$182.7 million. The City is projected to continue to be well below the appropriations limit margin through Fiscal Year 2017/18 by approximately \$35 million.

FISCAL IMPACT

The Recommended Operating Budget includes expenditures and transfers by fund type as indicated below (in millions):

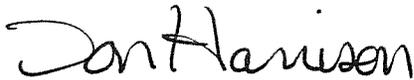
Operating Expenditures and Transfers Out By Fund Type (in millions)

	General Fund	Enterprise Funds	Internal Service Funds	All Other Funds	Total
Operating Expenditures	\$192.8	\$81.3	\$88.3	\$4.3	\$366.7*
Transfers Out	15.5	0.1	0.2	0.0	15.8*
Total	\$208.3	\$81.4	\$88.5	\$4.3	\$382.5

* Some Subtotals may not add up to respective totals due to rounding.

The recommended FY 2016/17 Capital Improvement Program Budget is \$65.6 million. As in the past, each individual CIP project will be brought forward for formal City Council review and approval prior to the award of any bids in excess of Council approved purchasing policies.

The total of Operating and Capital Budgets for all funds for FY 2016/17 is \$448.1 million.



Don Harrison
Budget and Revenue Officer

Budget and Revenue Approval



Don Rhoads,
Chief Financial Officer

Approved By

Attachment 1

RESOLUTION NO. _____

**RESOLUTION OF THE COUNCIL OF THE CITY OF
BEVERLY HILLS ADOPTING THE ANNUAL
APPROPRIATIONS LIMIT FOR THE FISCAL YEAR
2016/2017**

WHEREAS, the voters of California on November 6, 1979, added Article XIII B to the State Constitution placing various limitations on the appropriations of the State and local governments; and

WHEREAS, Article XIII B provides that the appropriations limit for the Fiscal Year 2016/2017 shall not exceed the appropriations limit for the prior year adjusted for the change in the cost of living and the change in population; and

WHEREAS, “change in the cost of living” is defined as either (A) the percentage change in California per capita personal income from the preceding year, or (B) the percentage change in the local assessment roll from the preceding year due to the addition of local nonresidential new construction; and

WHEREAS, “change in population” is defined as either the change in the City or County population; and

WHEREAS, each entity of local government shall annually select its change in the cost of living and change in population by a recorded vote of the governing body; and

WHEREAS, the information necessary for making these adjustments is attached in Schedules A, B and C.

NOW, THEREFORE, the City Council of the City of Beverly Hills does resolve as follows:

Section 1. The “change in the cost of living” for Fiscal Year 2016/2017 shall be the percentage change in California per capita personal income from the preceding year. The “change in population” shall be the County of Los Angeles population change over the prior year. The City Council reserves the right to recalculate and adopt new limitations on a future date.

Section 2. The appropriations subject to limitation in Fiscal Year 2016/2017 for the City of Beverly Hills shall be \$216,653,319.

Section 3. The Mayor shall sign this Resolution and the City Clerk shall certify and attest to the passage and adoption of this Resolution, and thereupon the same shall take effect and be enforced.

Section 4. The City Clerk shall certify to the adoption of this resolution and shall cause this resolution and his certification to be entered in the Book of Resolutions of the Council of this City.

ADOPTED:

JOHN A. MIRISCH
Mayor of the City of
Beverly Hills, California

ATTEST:

BYRON POPE
City Clerk (SEAL)

Approved as to form:



LAURENCE S. WIENER
City Attorney

Approved as to content:

MAHDI ALUZRI
City Manager



DON RHOADS
Chief Financial Officer

CITY OF BEVERLY HILLS
APPROPRIATIONS SUBJECT TO LIMIT
BASE YEAR 1978-79

FUND NO.	1978/79 APPROPRIATIONS	APPROPRIATED TRANSFERS OR RESERVES	DEDUCT ENTERPRISE & REVOLVING	DEDUCT DEBT SERVICE	DEDUCT UNQUALIFIED TRANSFERS	DEDUCT REAPPROPRIATIONS FROM 1977-78	ADJUSTED TOTAL
01	\$ 22,393,762	\$ 1,456,000	\$ -	\$ -	\$ (3,127,000)	\$ (147,076)	\$ 20,575,686
02	765,329	-	-	-	-	(448,182)	317,147
03	138,776	-	-	-	-	(41,642)	97,134
04	1,950,000	-	-	-	(1,950,000)	-	-
06	31,154	-	-	-	-	(31,154)	-
07	629,302	-	-	-	-	(418,432)	210,870
08	8,170,335	3,040,205	-	-	-	(3,194,115)	8,016,425
09	36,085	-	-	-	-	(10,500)	25,585
10	48,881	-	-	-	-	(42,055)	6,826
11	87,737	-	-	-	-	(2,637)	85,100
12	38,000	-	-	-	-	(38,000)	-
14	30,675	-	-	(30,675)	-	-	-
15	949,000	-	-	-	-	-	949,000
17	7,383	-	-	-	-	-	7,383
19	116,044	-	-	-	-	-	116,044
24	196,325	-	-	(196,325)	-	-	-
26	93,400	-	-	(93,400)	-	-	-
27	63,875	-	-	(63,875)	-	-	-
34	137,668	-	-	-	-	(133,710)	3,958
40	731,228	-	(731,228)	-	-	-	-
43	213,333	-	(213,333)	-	-	-	-
45	720,000	-	(720,000)	-	-	-	-
46	457,000	-	(457,000)	-	-	-	-
50	17,000	-	-	-	-	-	17,000
67	680,117	-	-	-	-	(480,117)	200,000
70	5,000	-	-	-	-	-	5,000
80	7,106,161	-	(7,106,161)	-	-	-	-
81	2,144,496	-	(2,144,496)	-	-	-	-
82	8,572,676	-	(8,572,676)	-	-	-	-
83	400,375	-	(400,375)	-	-	-	-
84	837,846	-	(837,846)	-	-	-	-
	\$ 57,768,963	\$ 4,496,205	\$ (21,183,115)	\$ (384,275)	\$ (5,077,000)	\$ (4,987,620)	\$ 30,633,158

REFERENCE:

78-79 JV 1225

78-79 JV 215

**CITY OF BEVERLY HILLS
APPROPRIATIONS LIMIT
AS DEFINED IN ARTICLE XIII B
OF THE CALIFORNIA CONSTITUTION**

FISCAL YEAR	CPI/PER CAPITA INCOME CHANGE OR NON-RESIDENTIAL ASSESSED VALUE	POPULATION CHANGE - CITY OR LOS ANGELES COUNTY	ADJUSTMENT FACTOR	APPROPRIATIONS LIMIT
1978/79	N/A	N/A	N/A	\$ 30,629,160
1979/80	10.170%	0.000%	1.10170	33,744,146
1980/81	12.110%	0.000%	1.12110	37,830,562
1981/82	9.120%	0.000%	1.09120	41,280,709
1982/83	6.790%	0.049%	1.06842	44,105,270
1983/84	2.350%	1.600%	1.03988	45,864,012
1984/85	4.740%	1.190%	1.05986	48,609,618
1985/86	3.740%	-0.290%	1.03439	50,281,377
1986/87	2.300%	1.180%	1.03507	52,044,816
1987/88	3.040%	0.043%	1.03084	53,650,038
1988/89	3.930%	1.120%	1.05094	56,382,979
1989/90	4.980%	-0.108%	1.04867	59,126,925
1990/91	4.210%	0.002%	1.04212	61,617,401
1991/92	4.140%	1.730%	1.05942	65,278,474
1992/93	19.950%	1.490%	1.21737	79,468,223
1993/94	3.060%	0.960%	1.04049	82,686,190
			Adjustment for Refuse Charges	(2,000,000)
1993/94 Revised Appropriations Limit				80,686,190
1994/95	0.710%	0.780%	1.01496	81,892,882
1995/96	4.720%	1.000%	1.05767	86,615,809
1996/97	4.670%	1.580%	1.06324	92,093,207
1997/98	4.670%	1.240%	1.05968	97,589,245
1998/99	4.150%	1.390%	1.05598	103,051,983
1999/00	4.530%	1.670%	1.06276	109,519,166
2000/01	4.910%	2.030%	1.07040	117,228,957
2001/02	7.820%	1.930%	1.09901	128,835,710
2002/03	-1.270%	1.450%	1.00162	129,043,889
2003/04	2.310%	1.480%	1.03824	133,978,770
2004/05	3.280%	1.380%	1.04705	140,282,825
2005/06	5.260%	0.710%	1.06007	148,710,099
2006/07	3.960%	0.170%	1.04137	154,861,838
2007/08	4.420%	0.720%	1.05172	162,871,019
2008/09	4.290%	0.860%	1.05187	171,318,966
2009/10	0.620%	0.880%	1.01505	173,898,098
2010/11	-2.540%	0.750%	0.98191	170,752,195
2011/12	2.510%	0.380%	1.02900	175,703,219
2012/13	3.770%	0.380%	1.04164	183,020,074
2013/14	5.120%	0.690%	1.05845	193,718,198
2014/15	-0.230%	0.780%	1.00548	194,780,173
2015/16	3.820%	0.820%	1.04671	203,878,986
2016/17	5.370%	0.850%	1.06266	216,653,319
2016/17				\$ 216,653,319

CITY OF BEVERLY HILLS
ARTICLE XIII B APPROPRIATIONS LIMIT

TYPE OF TAXES	FY 2015/16 PROJECTED	FY 2016/17 RECOMMENDED BUDGET	FY 2017/18 PROJECTED
GENERAL FUND			
Property Taxes	\$ 52,000,000	\$ 58,015,000	\$ 59,755,450
Sales Tax	34,000,000	34,100,000	34,100,000
Transient Occupancy Tax	38,000,000	39,140,000	39,140,000
Business Tax	45,000,000	45,500,000	46,865,000
Other Taxes	1,470,000	1,300,000	1,339,000
Subventions/Grants	4,383,000	625,000	631,250
Interest Earnings	718,574	734,301	748,987
Total General Fund Taxes	<u>175,571,574</u>	<u>179,414,301</u>	<u>182,579,687</u>
OTHER FUND TAXES			
Park & Rec Construction Tax	4,100,000	3,300,000	3,366,000
Park & Rec Tax Interest Earnings	16,849	13,562	13,901
Total Other Funds Taxes	<u>4,116,849</u>	<u>3,313,562</u>	<u>3,379,901</u>
TAXES SUBJECT TO LIMIT	179,688,423	182,727,863	185,959,588
GANN LIMIT PER SCHEDULE B	<u>203,878,986</u>	<u>216,653,319</u>	<u>220,986,385</u>
(FUTURE + 2.0%)			
(SHORT LIMIT)/OVER LIMIT	<u>\$ (24,190,562)</u>	<u>\$ (33,925,456)</u>	<u>\$ (35,026,797)</u>

Attachment 2

RESOLUTION NO. 16-R-_____

RESOLUTION OF THE COUNCIL OF THE CITY OF
BEVERLY HILLS APPROVING THE OPERATING BUDGET
AND FINANCIAL POLICIES FOR THE 2016/2017
FISCAL YEAR AND APPROPRIATING FUNDS THEREFOR

The Council of the City of Beverly Hills does resolve
as follows:

Section 1. That certain document entitled "City of Beverly Hills 2016/2017 Fiscal Year Budget", a copy of which is on file in the office of the City Clerk and the Beverly Hills Public Library, which may hereafter be amended by the Council, is hereby approved as the operating budget for the City of Beverly Hills for the Fiscal Year 2016/2017, beginning July 1, 2016.

Section 2. Appropriations in the amount not to exceed \$382,515,881 are authorized for the purpose of carrying on the business of the City.

Section 3. In adopting the Budget, the City Council hereby gives authority to the City Manager, upon recommendation of the Chief Financial Officer, to re-appropriate all unencumbered Fiscal Year 2015/16 appropriated fund balances and unexpended encumbrances of the Fiscal Year 2015/16 Operating and Capital Improvement Program Budgets.

Section 4. The City Manager, or his designee, upon recommendation of the Chief Financial Officer, may transfer

appropriations between and among all funds, as defined in the Fiscal Year 2016/17 budget, up to the amount of \$382,515,881. A semi-annual report shall be made to the Council describing each transfer between funds and the reason therefore.

Section 5. The Chief Financial Officer may make budget adjustments to accounts within the same fund, provided that the fund is within its approved budget.

Section 6. The City Manager may transfer and appropriate up to \$300,000 during the Fiscal Year and the Chief Financial Officer may transfer and appropriate up to \$100,000 during the Fiscal Year from all fund balances to any accounts within that fund as long as it meets the purposes of that fund's designation. An annual report shall be made to the Council describing each transfer and the reason therefore.

Section 7. Pursuant to the provisions of Section 37208 of the Government Code, the Council ratifies the prior payment of budgeted demands from those funds which have been certified or approved by the Chief Financial Officer and may appropriate funds for non-budgeted items, and any such appropriation for a non-budgeted item shall constitute an approval to issue a warrant in payment of a proper demand or demands therefore.

Section 8. The City Council hereby adopts the Comprehensive Financial Policies of the City for Fiscal Year 2016/17, as attached to this resolution.

Section 9. The City Clerk shall certify to the adoption of this resolution and shall cause this resolution and his certification, together with proof of publication, to be entered in the Book of Resolutions of the Council of this City.

Section 10. In the case of fee-based programs, if the revenues for such programs exceed the amount budgeted, the City Council hereby authorizes the Chief Financial Officer to increase the appropriation of said program in the same amount of the increased revenue.

Section 11. The Chief Financial Officer is authorized to make such other revisions including individual line-item appropriations, changes in summaries, fund totals, grand totals, and other portions of the budget document as necessary to reflect and implement the programs specified in this resolution, and in full accordance with the direction provided by the Council up until the adoption of this resolution.

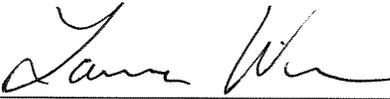
Adopted:

JOHN A. MIRISCH
Mayor of the City of
Beverly Hills, California

ATTEST:

(SEAL)
BYRON POPE
City Clerk

Approved as to form:



LAURENCE S. WIENER
City Attorney

Approved as to content:

MAHDI ALUZRI
City Manager



DON RHOADS
Chief Financial Officer

City of Beverly Hills

Financial Policies

Section 1. Financial Reporting Policies

The City's accounting and financial reporting systems will be maintained in general conformance with state and federal laws, generally accepted accounting principles (GAAP), and the Government Finance Officers Association (GFOA). Further, the City will make every attempt to implement all changes to governmental accounting practices at the earliest practicable time.

The City's CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.

The City's CAFR will also be submitted to national repositories identified by the City's bond trust agent as a continuing commitment to disclose thoroughness to enable investors to make informed decisions.

The City's Budget should satisfy criteria as a financial and programmatic policy document, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends, and resource choices.

To provide a reasonable basis for making the Chief Financial Officer's (management's) required representations concerning the finances of the City of Beverly Hills, the City has established a comprehensive internal control framework that is designed both to protect the City's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. The Chief Financial Officer is given the responsibility and authority to develop and maintain proper internal controls on all financial aspects of the City and maintain all the books of the City for inspection. Because the cost of internal controls should not significantly outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatements.

The Chief Financial Officer shall evaluate the fiscal impact of proposed changes in all salaries or retirement benefits to be provided to any employee or employee association and present to the City Council.

The Chief Financial Officer shall endeavor to maintain cash reserves sufficient to fully fund the net present value of accruing liabilities including self-insurance provisions, obligations to employees for vested payroll and benefits and similar obligations as they are incurred, and to maintain the highest credit rating possible for the City.

The Chief Financial Officer shall prepare and present to the City Council interim revenue and expenditure trends to allow evaluation of potential discrepancies from budget assumptions.

The City Council shall avoid committing to new spending for operating or capital improvement purposes until an analysis of all current and future cost implications is completed and presented to it by the Chief Financial Officer.

Section 2. Operating Management Policies

The Chief Financial Officer is primarily responsible for the development, implementation, and evaluation of all financial and human resource management policies and procedures. However, all departments will participate in the responsibility of meeting policy goals, budget goals, and ensuring the long-term financial health of the City. Future work plans, program initiatives, and performance indicators will be developed to reflect current policy directives, projected resources, and future service requirements.

The budget process is intended to weigh all competing requests for City resources within expected fiscal constraints. Requests for new, ongoing programs made outside the budget process will be discouraged.

The City will endeavor to avoid budgetary and accounting procedures that balance the current budget at the expense of future budgets.

Budget development will use strategic multi-year fiscal planning, conservative revenue forecasts, and program-based cost accounting that require every program to be justified annually in terms of meeting intended objectives (“effectiveness criteria”). The process will include a diligent review of programs by staff, the Chief Financial Officer, and City Council.

Utilization of a program budget format will provide a basis for evaluation of service and other impacts of potential increases or decreases in funding.

Revenues will not be dedicated for specific purposes, unless required by law or generally accepted accounting practices (GAAP). All non-restricted revenues will be deposited in the General Fund (or other designated fund as approved by the Chief Financial Officer) and appropriated by the City Council.

Current revenues will fund current expenditures and a diversified and stable revenue system will be developed and maintained to protect programs from short-term fluctuations in any single revenue source.

Current operating expenditures for all fund types will include all allocable overhead operating costs. For the most part, these expenses will be charged to individual budget program elements as internal service fund charges. Included within the allocated service charges to Governmental Fund types will be funding adequate to maintain the approved capital program (unless financed through other debt instruments).

City staff shall strive to identify entrepreneurial solutions to recover costs of operating programs.

The City shall strive to avoid returning to the City Council for new or expanded appropriations. Exceptions may include emergencies, unforeseen impacts, mid-year adjustments or new opportunities.

Addition of personnel will only be requested to meet program initiatives and policy directives: after service needs have been thoroughly examined and it is substantiated that additional staffing will result in increased revenue or enhanced operating efficiencies. To the extent feasible, personnel cost reductions will be achieved through attrition or transfer

All non-enterprise user fees and charges will be examined or adjusted every year and undergo a thorough review to determine the 100% direct and indirect cost of service recovery rate at least every four years. The Council will strive to obtain 100% cost recovery rates, but will reserve the right to recover less as appropriate. The acceptable recovery rate and any associated changes to user fees and charges will be approved by the City Council following public review, each year.

Development impact fees, as permitted by state law, for capital expenses attributable to new development will be reviewed annually to ensure that fees recover 100% of direct and indirect development-related expenses and be approved by City Council. Any unfavorable balances in cost recovery will be brought to the City Council's attention by the Chief Financial Officer and affected Department Head, and evaluated from a departmental, program, and goals perspective.

Capital equipment replacement will be accomplished through a life cycle of funding mechanism and in some instances the use of a "rental" rate structure. The rates will be revised annually to ensure that charges to operating departments are sufficient for operation and replacement of vehicles and other capital equipment (fleet, computers, phones, and copier systems). The City shall endeavor to maintain adequate cash reserves to fund 100% replacement of certain capital equipment. Replacement costs will be based upon equipment lifecycle financial analysis developed by each department and approved by the Chief Financial Officer. Non-capital equipment replacement will be set up in a separate fund and will be accomplished through a life cycle funding mechanism developed by each department and implemented and approved by the Chief Financial Officer.

Grant funding will be considered to leverage City funds. Inconsistent and/or fluctuating grants should not be used to fund ongoing programs. Programs financed with grant monies will be budgeted in separate cost centers, and the service program will be adjusted to reflect the level of available funding. In the event of reduced grant funding, City resources will be substituted only after all program priorities and alternatives are considered.

Balanced revenue and expenditure forecasts will be prepared by the Chief Financial Officer to examine the City's ability to absorb operating costs due to changes in the economy, service demands, and capital improvements. The forecast will be updated annually and include a four or five-year outlook. The Chief Financial Officer will prepare and present these estimates to the City Council at least once a year.

Alternative means of service delivery will be evaluated by the Chief Financial Officer to ensure that quality services are provided to our citizens at the most competitive and economical cost. Departments, in cooperation with the City Manager and Chief Financial Officer, will identify all activities that could be provided by another source and review options/alternatives to current service delivery. The review of service delivery alternatives and the need for the service will be performed annually or on an “opportunity” basis.

Cash and Investment programs will be maintained in accordance with the Government Code and the adopted investment policy and will ensure that proper controls and safeguards are maintained. City funds will be managed in a prudent and diligent manner with an emphasis on safety of principal, liquidity, and financial return on principal, in that order. Pursuant to State law, the City Treasurer and the Chief Financial Officer, at least annually, shall recommend necessary revisions to the City Council of a detailed investment policy. In addition to liquidity requirements, the City Treasurer and Chief Financial Officer will also consider the appropriateness of investment decisions vis-à-vis debt management.

The City, through the Chief Financial Officer and the Administrative Services Department, will follow an aggressive, consistent, but sensitive policy of collecting revenues, with proper internal controls, to meet the needs of the City and follow all applicable state and federal laws.

Section 3. Capital Management Policies

A five-year Capital Improvement Plan (CIP) will be developed and updated annually, including anticipated funding sources. Capital improvement projects are defined as infrastructure or equipment purchases or construction which results in a capitalized asset and having a useful (depreciable) life of two years or more.

The CIP will attempt to include adequate funding to support repair and replacement of deteriorating infrastructure and avoidance of a significant unfunded liability.

Proposed capital projects will be considered through the City budget development process and reviewed and prioritized by a cross-departmental team regarding accurate costing (design, capital, and operating) as well as the Chief Financial Officer for overall consistency with the City’s goals and objectives. The City’s Chief Financial Officer will then identify financing sources for the highest-ranking projects. Prior to adoption by the City Council, the CIP will be reviewed by the Planning Commission for conformity with the General Plan.

Capital project contract awards will include a fiscal impact statement disclosing the expected operating impact of the project and when such cost is expected to occur.

Pay-as-you-go Capital Improvement Plan financing should account for a minimum of 50 percent of all capital improvement projects for each five-year planning period. Pay-as-you-go financing is defined as all sources of revenue other than City debt issuance, i.e., fund balance contributions, developer contributions, grants, endowments, etc. Pay-as-you-go financing should generally be considered as the

preferred option. However, the potential for debt issuance that provides additional economic and/or strategic values could be considered as recommended by the Chief Financial Officer.

The City shall endeavor to apply restricted funds (i.e., In-lieu Parking, Gas Tax Funds or existing Bond proceeds) to capital projects before using “unrestricted” funds.

Section 4. Debt Management Policies

The Chief Financial Officer will seek to maintain and, if possible, improve the current bond rating(s) in order to minimize borrowing costs and preserve access to credit.

New debt issues, and refinancing of existing debt, must be analyzed for compatibility within the City’s overall financial planning and approved by the Chief Financial Officer. The review shall not be limited to cash flow analysis, potential for unexpected revenue surprises, and the maintenance of the City’s bond ratings. Annual debt service shall not produce an inordinate impact upon future operations.

The Chief Financial Officer will ensure that City Debt Service costs within the General Fund should not exceed 15% of the City’s operating revenue in order to control fixed costs and ensure expenditure flexibility. Improvement District, Enterprise Fund, Parking Authority and general obligation debt service is not included in this calculation because it is paid by district property owners, service users or taxpayers and is not an obligation of future general fund revenues.

General Obligation debt, which is supported by property tax revenue which grows in proportion to the City’s assessed valuation and/or property tax rate increases, may be utilized if/when authorized by voters. Other types of debt (e.g., water, sewer, and parking) may also be utilized when they are supported by dedicated revenue sources (e.g., fees and user charges) and recommended by the Chief Financial Officer.

Debt financing should not exceed the useful life of the infrastructure improvement with the average (weighted) bond maturities at or below thirty years, unless otherwise authorized by Council.

A ratio of current assets to current liabilities of at least 2/1 will be maintained to ensure the City’s ability to pay short-term obligations.

Utility rates will be set, at a minimum, to ensure the ratio of revenue to debt service meets our bond indenture requirement (generally a minimum of 125% of debt service). In addition, higher revenue to expense ratios may be needed to secure the City’s bond rating, as determined by the Chief Financial Officer. When calculating debt services coverage for internal purposes, the minimum pay-as-you-go capital expense for each enterprise fund will be considered a part of the operating costs to be covered by pre-debt service revenues. The City goal will be to maintain the required debt service coverage with this additional cost factored into the equation. Use of a 5-year budget projection, including capital project requirements, will provide assurance that all needs are considered by the Chief Financial Officer, the Public Works Commission and City Council as revenue requirements are considered.

Section 5. Reserve Policies

General Fund

All fund designations and reserves will be evaluated annually by the Chief Financial Officer for long-term adequacy and use requirements in conjunction with development of the City's balanced five year financial plan. In adhering to GAAP, the City follows appropriate Governmental Accounting Standards Board (GASB) Statements, one of which No. 54 (GASB 54) addresses Fund Balance Reporting. Compliance with GASB 54 requires use of the terms below to define various components of fund balance. For future reporting of City reserves these terms shall be used to define what comprises the reserve.

- a) **Nonspendable fund balance** (inherently nonspendable) include the :
 - Portion of net resources that cannot be spent because of their form, and
 - Portion of net resources that cannot be spent because they must be maintained intact
- b) **Restricted fund balance** (externally enforceable limitations on use) include amounts subject to:
 - Limitations imposed by creditors, grantors, contributors, or laws and regulations of other government
 - Limitations imposed by law through constitutional provision or enabling legislation
- c) **Committed fund balance** (self imposed limitation set in place prior to the end of the period):
 - Limitation imposed at the highest level of decision making that requires formal action at the same level to remove. For the City, the City Council is the highest level of decision making.
 - Resources accumulated pursuant to stabilization arrangements would fit in this category only if the arrangement is specific regarding the circumstances when spending would be permitted, and those circumstances would need to be of a non-routine nature.
- d) **Assigned fund balance** (limitation resulting from intended use) consists of amounts where the:
 - Intended use is established by the body designated for that purpose (City Council),
 - Intended use is established by official designated for that purpose. For the City, the City Manager is the designated official
- e) **Unassigned fund balance** (residual net resources) is the:
 - Total fund balance in the general fund in excess of nonspendable, restricted, committed, and assigned fund balance
 - Excess of nonspendable, restricted, and committed fund balance over total fund balance

It is a goal of the City to obtain and maintain a general operating reserve in the form of cash, of at least 40% of operating revenues. The first 25% of operating revenues shall be considered a contingency reserve to cover normal seasonal cash flow variations, as well as unforeseen emergency or catastrophic impacts upon the City. Reserve funds in excess of 25% of operating revenues may be used for short term economic investment in the community when justified by projected financial return to the City and specifically authorized by the City Council, upon recommendation of the Chief Financial Officer.

In addition to cash specifically maintained in the General Fund, we recognize the following cash reserve resources as being available to meet sudden negative fiscal impacts in the short term:

- Equipment Replacement Fund (Fund 400)
- Capital Assets Fund (Fund 405)
- Information Technology Fund (Fund 410)
- Cable Television Fund (Fund 420)
- Reprographics/Graphics Fund (Fund 430)
- Employee Benefits Fund (Fund 440)
- Liability Self-Insurance Fund (Fund 450) (only in excess of required reserves)
- Worker's Compensation Self-Insurance Fund (Fund 460) (only in excess of required reserves)
- Vehicle Replacement Fund (Fund 490)

One-time revenue windfalls should be designated as a reserve or used for one-time expenditures. The funds are not to be used for on-going operations. To the extent such funds are not required for current expenditures, one-time expenditures and/or capital improvements such funds should be maintained as operating reserves or used to reduce debt.

For purposes of this policy, one-time revenue windfalls shall include:

- Lump sum (net present value) savings from debt restructuring
- CalPERS Rebates
- Tax Revenue growth in excess of 5% in a single year
- Sale of city-owned real estate
- Pure unexpected revenues (i.e. litigation settlement)
- Receipts from approved Development Agreements
- Contributions and Gifts
- Any other revenues the City Council may elect to designate as extraordinary

Sufficient reserves shall be maintained in internal service funds to prevent extended disruption of service in the event of natural disasters or other interruptions of revenue collections. Determination of adequate reserves will be reviewed annually by the Chief Financial Officer and guided by the following:

Self-Insurance Reserves (liability, workers' compensation, other) will be maintained at a level, which, together with purchased insurance policies, will adequately cover the City's property, liability, and health benefit risk. A qualified actuarial firm shall be retained and report on a bi-annual basis recommended appropriate funding levels. The City shall endeavor to maintain reserves equal to 90% of the estimated net present value of such liabilities.

Fleet Management, Building, Equipment and Information Technology reserves will be maintained based upon lifecycle replacement plans to ensure adequate fund balance required for systematic replacement of fleet vehicles, building components and systems, computers and related equipment, and operational

contingencies. Operating departments will be charged over the useful life of the asset used. The City shall endeavor to stabilize funding by building reserves equal to the anticipated replacement cost of each asset class at end of useful life.

Enterprise Fund (Water, Parking Operations, Solid Waste, Wastewater, and Clean Water) user fees and charges will be examined annually to ensure that they recover all direct and indirect costs of service, provide for capital improvements and maintenance, and maintain adequate reserves. Secondly, maintenance of cash reserves will provide a de facto rate stabilization plan. Rate increases shall be approved by the City Council following formal noticing and public hearing. Rate adjustments for enterprise operations will be based on five-year financial plans unless a conscious decision is made to the contrary. The target level of operating cash reserves shall be 50% of gross annual user revenues.

Contingency Reserves, to be determined annually by the Chief Financial Officer, will be maintained to offset unanticipated revenue shortfalls and/or unexpected expenditure increases. Contingency reserves may also be used for unanticipated and/or inadequately budgeted events threatening the public health or safety. Use of contingency funds shall be approved at recommendation of the Chief Financial Officer.

Budget Reserves are presented in the Comprehensive Annual Financial Report (CAFR) in the Financial Statement section designated as unreserved fund balance. The City's CAFR is available on the City's website at www.beverlyhills.org.

Section 6. Audit Policies

An annual audit will be performed by an independent public accounting firm with an audit opinion to be included with the City's published Comprehensive Annual Financial Report (CAFR).

The City Council will maintain a standing committee of its members to serve as the Audit Committee to provide oversight and review of the annual and special audits of the City. The Committee will meet at least twice annually with the City's independent auditor, once for a pre-audit meeting, and once for a review of the final audit results.

Internal audit activities are typically identified as work plan items in the operating budget and are approved by the City Council through the annual budget process. The results of these audits are then presented to the City Council Audit Committee for consideration and later reported to the full City Council for its review and consideration. Should conditions necessitate an urgent internal audit of a particular area not included as a work plan item, the Audit Committee will be advised and the results of the audit will be reviewed with the Committee.

Attachment 3

RESOLUTION NO. _____

RESOLUTION OF THE COUNCIL OF THE CITY OF
BEVERLY HILLS APPROVING THE CAPITAL
IMPROVEMENT PROGRAM BUDGET FOR THE 2016/2017
FISCAL YEAR AND APPROPRIATING FUNDS THEREFOR

The Council of the City of Beverly Hills does resolve
as follows:

Section 1. That certain document entitled "City of Beverly Hills 2016/17 Fiscal Year Capital Improvement Budget," a copy of which is on file in the office of the City Clerk and the Beverly Hills Public Library, which may hereafter be amended by the Council, is hereby approved as the Capital Improvement Program budget for the City of Beverly Hills for the Fiscal Year 2016/2017, beginning July 1, 2016.

Section 2. Appropriations in the amount not to exceed \$65,603,307 are authorized in the City's various funds that have capital programs for the purpose of carrying on the Capital Improvement Program of the City.

Section 3. In adopting the Budget, the City Council hereby gives authority to the City Manager, upon recommendation of the Chief Financial Officer, to re-appropriate all Capital Improvement Program unencumbered Fiscal Year 2015/16 appropriated fund balances and unexpended encumbrances of the Fiscal Year 2015/16 Capital Improvement Program.

Section 4. The City Manager or his designee, upon recommendation of the Chief Financial Officer, may transfer appropriations between and among all funds, as defined in the Fiscal Year 2016/17 Capital Improvement Program. A semi-annual report shall be made to the Council describing each transfer and the reason therefore.

Section 5. The Chief Financial Officer may make budget adjustments to accounts within the same project and/or fund, provided that the fund is within its approved budget. Any transfer between projects within different funds must also be authorized by the City Manager.

Section 6. The City Manager may transfer and appropriate up to \$300,000 during the Fiscal Year and the Chief Financial Officer may transfer and appropriate up to \$100,000 during the Fiscal Year from all fund balances to any accounts within that fund as long as it meets the purposes of that fund's designation. A semi-annual report shall be made to the Council describing each transfer and the reason therefore.

Section 7. Pursuant to the provisions of Section 37208 of the Government Code, the Council ratifies the prior payment of budgeted demands from those funds which have been certified or approved by the Chief Financial Officer and may appropriate funds for non-budgeted items, and any such appropriation for a non-budgeted item shall constitute an

approval to issue a warrant in payment of a proper demand or demands therefore.

Section 8. The City Clerk shall certify to the adoption of this resolution and shall cause this resolution and his certification, together with proof of publication, to be entered in the Book of Resolutions of the Council of this City.

Section 9. The Chief Financial Officer is authorized to make such other revisions including individual line-item appropriations, changes in summaries, fund totals, grand totals, and other portions of the budget document as necessary to reflect and implement the programs specified in this resolution, and in full accordance with the direction provided by the Council up until the adoption of this resolution.

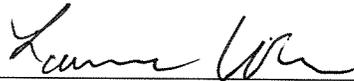
Adopted:

JOHN A. MIRISCH
Mayor of the City of
Beverly Hills, California

ATTEST:

(SEAL)
BYRON POPE
City Clerk

Approved as to form:



LAURENCE S. WIENER
City Attorney

Approved as to content:

MAHDI ALUZRI
City Manager



DON RHOADS
Chief Financial Officer

Attachment 4

RESOLUTION NO. 1770

A RESOLUTION OF THE PLANNING COMMISSION OF THE CITY OF BEVERLY HILLS REPORTING TO THE CITY COUNCIL ON THE CONSISTENCY OF THE PROPOSED 2016/17 CAPITAL IMPROVEMENT PROGRAM WITH THE GENERAL PLAN

The Planning Commission of the City of Beverly Hills hereby resolves as follows:

Section 1. California Government Code Section 65103 (c) requires the planning agency of each city and county to annually review the capital improvement program (hereinafter, "CIP"). Beverly Hills Municipal Code Section 10-1-102 assigns the planning agency function of the CIP annual review to the Planning Commission.

Section 2. On April 14, 2016, the Planning Commission, in its capacity as the Planning Agency, reviewed the City's Capital Improvement Program prepared for Fiscal Year 2016-2017 and covering the five-year period from Fiscal Year 2016-2017 through 2020-2021. The CIP overall advances the goals and objectives of the General Plan, and presents no impediments to achieving the goals and objectives of the General Plan. Additionally, each project in the CIP will be individually evaluated for consistency with the General Plan prior to commencement.

Section 3. The 2016-17 CIP is consistent with the goals, objectives, principles, and standards of the General Plan. The General Plan includes Implementation Program 3.1 "Capital Improvement Program" which calls for the annual budgeting for the provision of services to residents and businesses. These services include improvements to arterial highways, streets, storm drains, parks, water and wastewater systems, and planning programs as well as the

development, maintenance, and operation of public facilities. This program also calls for an annual update of the CIP to outline programming of City capital projects and their funding over time.

Section 4. Based on the foregoing, the Planning Commission hereby finds that the Capital Improvement Program for Fiscal Year 2016-2017 is consistent with the City's General Plan.

Section 5. The Secretary shall forward this Resolution to the City Council for its consideration together with the 2016/17 Capital Improvement Program.

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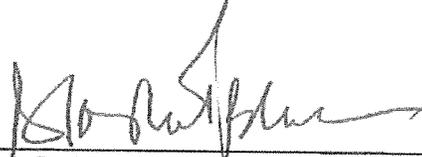
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Section 6. The Secretary shall certify to the adoption of this Resolution, and shall cause this Resolution and his certification to be entered in the Book of Resolutions of the Planning Commission of the City.

Adopted: April 14, 2016



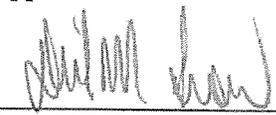
Alan Robert Block
Chair of the Planning Commission of the
City of Beverly Hills, California

ATTEST:



Secretary

Approved as to form:



David M. Snow
Assistant City Attorney

Approved as to content:



Ryan Gohlich, AICP
City Planner

Exhibit A – 2016/17 – 2020/21 Capital Improvement Program Summary